

# Mayor Armstrong's 2011 Proposed Budget

August 3, 2010

Presented By: Clerk Treasurer

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Budget Coordinator

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Accounting Specialist

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# Purpose of Budget Orientation

## Piecing together the budget process!

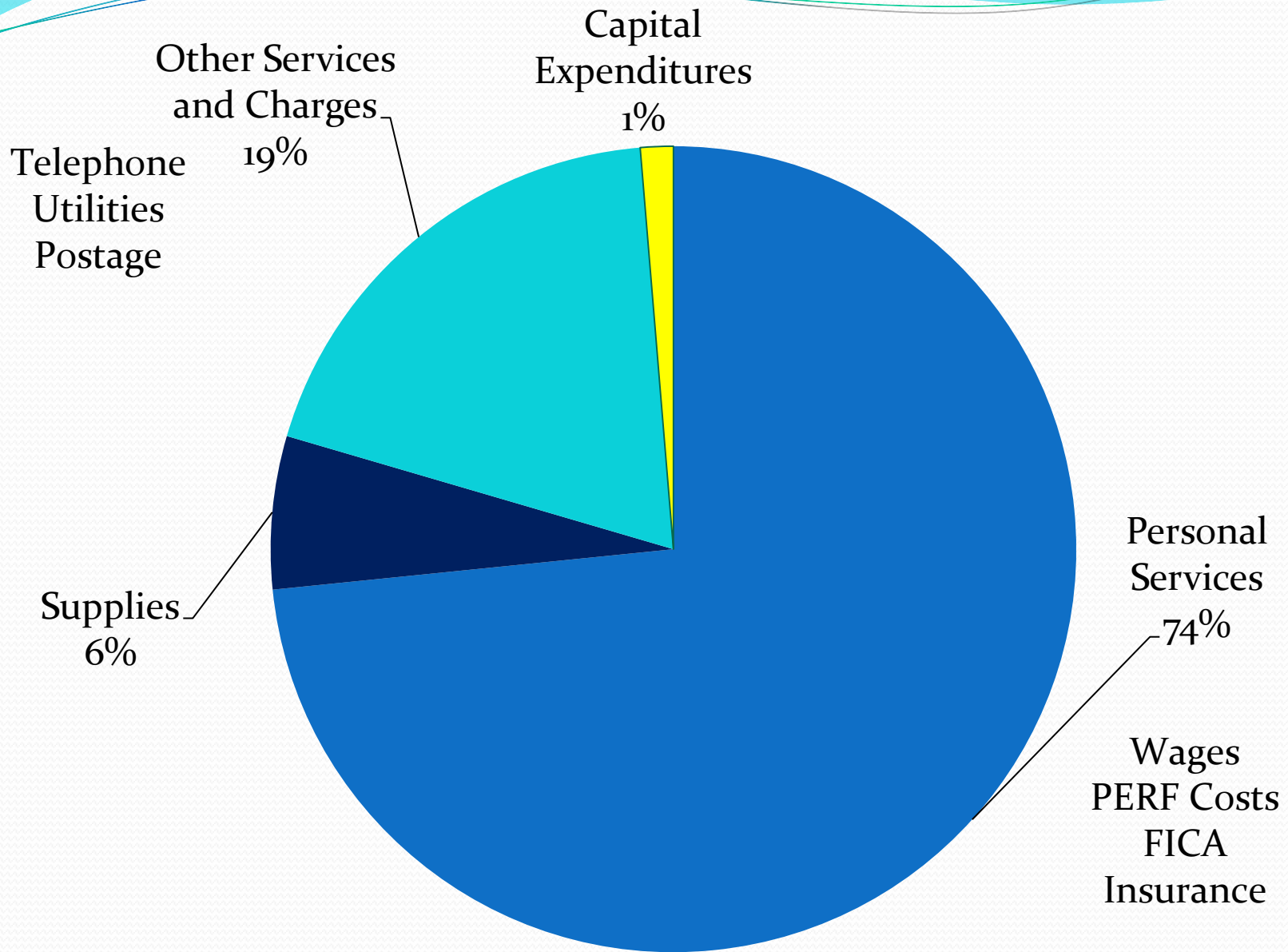
- ✓ Inform
- ✓ Educate
- ✓ Understand



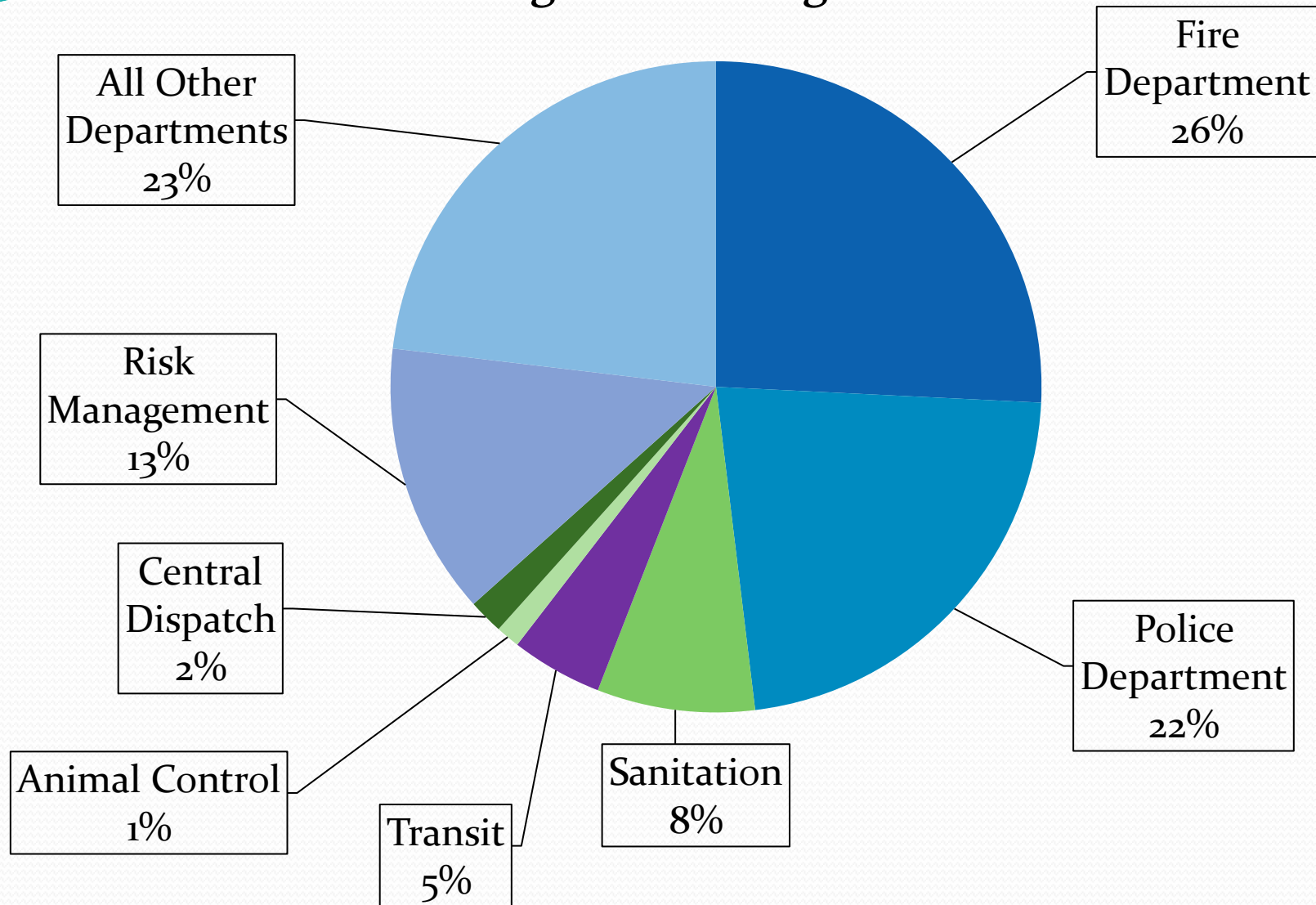
**Result: Better informed Council and Taxpayers**

Email Questions following today's hearings to [bsullivan@columbus.in.gov](mailto:bsullivan@columbus.in.gov) or [ohardy@columbus.in.gov](mailto:ohardy@columbus.in.gov).

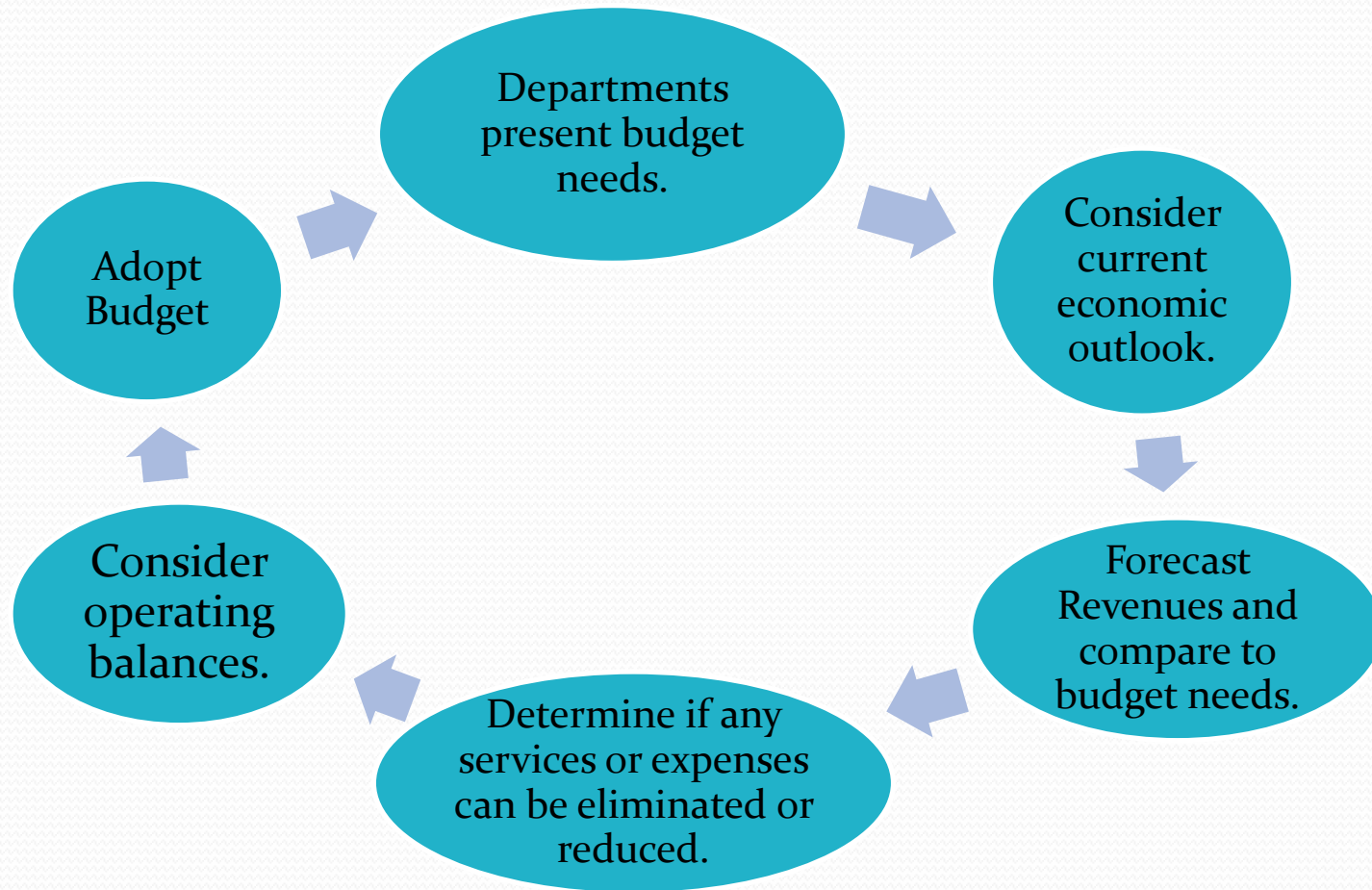
# 2011 General Fund Budget Totals By Category



# General Fund Public Safety Compared to Other Budget Percentages



# The Budget Process



**Council must consider all these factors prior to adopting budget.**



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graph TD; A([Departments present budget needs.]) --> B[Process Starts Early July]; B --> C[Mayor requests Dept. heads to gather budget needs.]; C --> D[The Budget Coordinator sends memo to dept. heads with factors to consider.]; D --> E[Discussion in July dept. head meeting.];
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Departments present budget needs.

Process Starts  
Early July

Mayor  
requests Dept.  
heads to  
gather budget  
needs.

The Budget  
Coordinator  
sends memo  
to dept. heads  
with factors to  
consider.

Discussion in  
July dept.  
head meeting.

Consider  
current  
economic  
outlook.



## How will revenue sources change?

- ❑ Property tax growth quotient for 2011 is 2.9%
- ❑ CAGIT reduced due to state's lag time of 2 years on computations.
- ❑ Gas tax revenues going down that fund MVH. Since 2006 down a total of \$123,000.
- ❑ Maximum levy amounts will change.

# What is Maximum Levy?

The maximum amount of property tax revenue a unit of government can raise.



# What happens if a unit is not at maximum levy?

The following year the maximum levy is reduced by 50% of what was NOT taken the previous year and cannot be recovered.  
Below is an example.



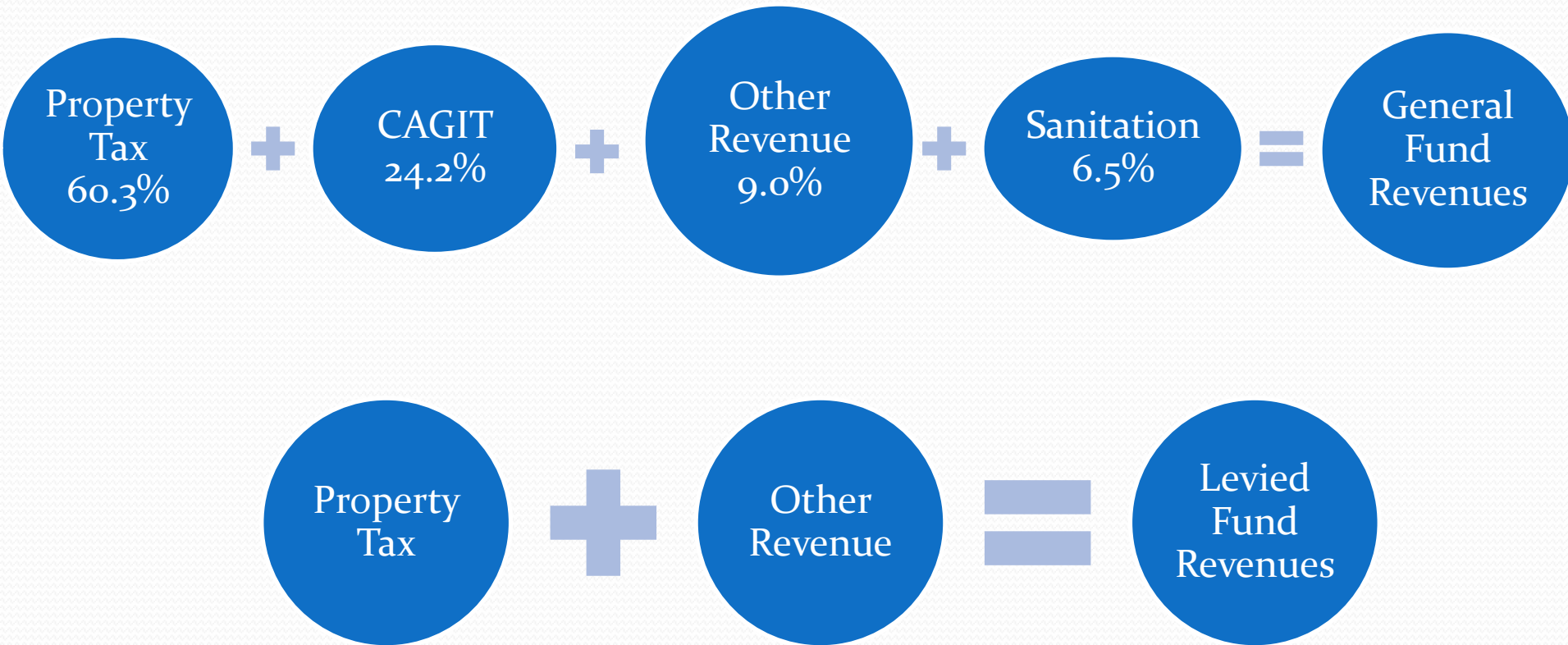
2009	<ul style="list-style-type: none"><li>• Levy Total = \$20,000,000</li><li>• Max Levy Totals= \$20,000,500</li></ul>
2010	<ul style="list-style-type: none"><li>• Levy Total = \$19,000,000</li><li>• Max Levy Total = \$20,000,250</li></ul>
2011	<ul style="list-style-type: none"><li>• Levy Total = \$20,000,000</li><li>• Max Levy Total = \$19,500,125</li></ul>

# Levy Comparison 2007-Projected 2011

Year	General	Parks	Fire Pension	Police Pension	Thoroughfare	MVH	Cum Fire	CCD	Total Levy
2007	14,068,571	4,899,528	200,459	213,476	760,182		497,242	900,763	21,540,221
2008	14,935,567	4,495,382	198,887	217,958	999,882		359,631	942,668	22,149,975
2009 Tax Cap Loss	16,965,542 (14,587)	3,635,650	168,294	272,241	735,050			856,321	22,633,098 (14,587)
2010 Tax Cap Loss	16,880,370 (841,604)	3,752,021 (171,730)	148,988 (6,819)	148,988 (6,819)	1,241,569 (56,827)	598,436 (27,390)		859,166 (39,324)	23,629,538 (1,150,514)
2011 Projected Tax Cap Loss	17,927,912 (1,101,585)	3,600,891 (212,555)			1,241,569 (73,288)			859,166 (50,715)	23,629,538 (1,438,142)

Forecast Revenues and  
compare to budget  
needs.

Clerk Treasurer looks at anticipated revenues.



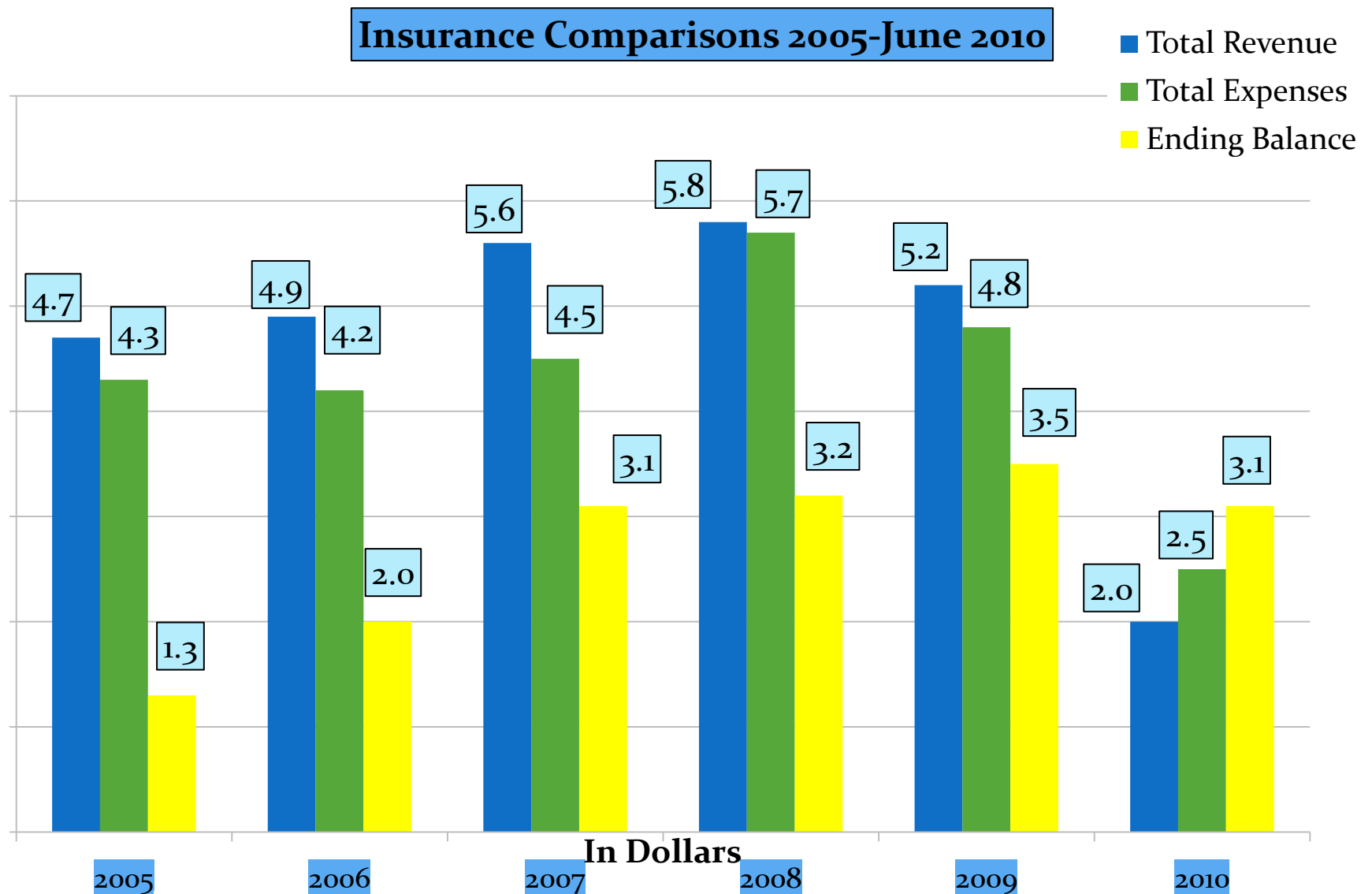


Determine if any services or expenses can be eliminated or reduced.

- Insurance
- Analyze Capital needs.
- Determine if any budget adjustments are needed.
- Examine drill downs for this year's changes.
- Some departments completed six sigma training.

# What should a self insured agency have in their insurance fund?

According to SIHO \$4.2 Million.





## Drill Down of Budget Changes For 2011 - General Fund

Version Date: 07/28/2010

### General Fund - Net change for 2011

(\$98,228)

### Detail of General Fund Changes

(1) 4% Pay Increase - includes change in PERF costs \$473,851

(2) Non Standard pay increase/Departmental Reorganizations Includes Benefits

Board of Works	Grass Mowing	\$12,918	
Clerk Treasurer	Pay Adjustments	\$1,193	
IT	Takeover police IT	\$58,712	\$189,134
Police	1 Additional Officer	\$66,079	
Sanitation	1 FT Secretary	\$50,232	

(3) Health Insurance charges \$80,917

(4) Increase in Central Dispatch Cost \$372,579

(5) Changes in Capital Improvement Requests

General Fund Capital	(\$783,504)	
Engineering	(\$72,061)	
MPO	(\$66,967)	(\$904,532)
Board of Works	\$18,000	

(6) Net Changes in Diesel (\$93,292)

(7) Electric - \$87,248 to Parks (\$193,798)



## Drill Down of Budget Changes For 2011 - General Fund

Version Date: 07/28/2010

( 8) OT and Status Changes - longevity, faithful service pay	\$17,691
( 9) Postage	\$3,920
(10) Telephone	(\$24,222)

(11) Other Departmental

Increases/(decreases):

Shop & Garage	Unemployment	\$24,000	\$24,000
Transit	Property insurance	\$500	
	Misc services	\$9,850	\$11,450
	Maintenance agreements	\$1,100	
Risk Management	Unemployment	(\$16,000)	(\$16,000)
Clerk Treasurer	Office paper	(\$1,779)	
	Consulting	(\$2,500)	
	Net Other 03's reduction	(\$100)	
	Misc professional	(\$3,000)	(\$8,429)
	Freight	(\$100)	
	Legal ads	(\$500)	
	Dues and subscriptions	(\$450)	
Board of Works	Gasoline	(\$30,000)	
	Ambulance fee	\$32,559	\$2,559

(12)Reduction to Insurance if no added personnel	(\$34,056)
(13) Other Increase (Decreases) Not Accounted For	\$0

**Total increase(decrease) in General Fund budgets for 2011**

**(\$98,228)**



## **Drill Down of Budget Changes For 2011 - Park & Recreation**

**Version Date: 07/28/2010**

### **Park Fund - Net change for 2011**

**\$221,339**

### **Detail of Park Fund Changes**

(1) 4% Pay Increase - includes change in PERF costs	\$95,402
(2) Change in Diesel	(\$3,512)
(3) Electric	\$87,248
(4) Status Changes - faithful service pay	\$1,776
(5) Net other changes in Supplies	(\$5,300)
(6) Net other changes in Other Services and Charges	(\$14,275)
(7) Unemployment costs	\$60,000
(8) Other Increase (Decreases) Not Accounted For	<u>\$0</u>

**Total increase(decrease) in Parks Fund budget for 2011**

**\$221,339**



Consider operating  
balances.



- Are we proposing a balanced budget?
- Are we maintaining an adequate cash reserve or operating balance for the funds?
- Do we have the 15% to 20% cash reserve that is recommended by DLGF and other government consultants?
- Do we anticipate on time property tax billing?

# What is Cash Reserve or Operating Balance?



It is monies at the end of a budget year, in this case 2010, after all revenues have been received and all expenditures have been disbursed.

# Timeline of Estimated Revenues

	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11
<b>General Fund</b>						
Beginning Balance	4,516,823	3,153,231	1,789,639	426,046	1,062,454	1,698,862
Property Tax	-	-	-	2,000,000	2,000,000	4,963,956
CAGIT	561,456	561,456	561,456	561,456	561,456	561,456
Sanitation Revenue	150,000	150,000	150,000	150,000	150,000	150,000
Excise Tax	-	-	-	-	-	500,000
Other Revenue	124,952	124,952	124,952	124,952	124,952	124,952
Monthly Expenses	(2,200,000)	(2,200,000)	(2,200,000)	(2,200,000)	(2,200,000)	(2,200,000)
Ending Balance	3,153,231	1,789,639	426,046	1,062,454	1,698,862	5,799,226
<b>Parks</b>						
Beginning Balance	1,629,423	1,310,138	990,852	671,567	552,282	336,603
Property Tax				200,000	200,000	1,400,446
Excise Tax						100,000
Other Revenue	13,715	13,715	13,715	13,715	13,715	13,715
Monthly Expenses	(333,000)	(333,000)	(333,000)	(333,000)	(429,394)	(333,000)
Ending Balance	1,310,138	990,852	671,567	552,282	336,603	1,517,764
<b>MVH</b>						
Beginning Balance	621,785	606,729	591,672	576,616	561,559	531,343
Gas Tax	90,027	90,027	90,027	90,027	90,027	90,027
Other Revenue	16,667	16,667	16,667	16,667	16,667	16,667
Monthly Expenses	(121,750)	(121,750)	(121,750)	(121,750)	(136,909)	(121,750)
Ending Balance	606,729	591,672	576,616	561,559	531,343	516,287

- Managing Cash Flow Shortages is possible with planning.
- Cash Reserves provide a funding source for unforeseen events, emergencies or opportunities.

# What is projected for ending balances?

	General Fund	MVH Fund	Parks Fund
<i>1/1/2011 Projected Beginning Balance</i>	4,516,823	621,785	1,629,423
<i>Receipts By Type:</i>			
<i>Property Tax</i>	17,927,912	-	3,600,891
<i>Tax Cap Loss</i>	(1,101,585)	-	(212,555)
<i>CAGIT</i>	6,737,470	-	-
<i>Sanitation Revenue</i>	1,800,000	-	-
<i>Excise Tax</i>	1,000,000	-	200,000
<i>Other Revenue</i>	1,499,424	1,280,321	164,577
<i>Total Revenue</i>	27,863,221	1,280,321	3,752,913
<i>Projected Unused Balance</i>	1,900,000	212,000	437,000
<i>Total Funds Available</i>	29,763,221	1,492,321	4,189,913
<i>2011 Budgeted Expenditures</i>	27,840,095	1,491,318	4,188,787
<i>12/31/2011 Projected Ending Balance</i>	6,439,949	622,788	1,630,548

*All numbers are estimates/projections.*

## Adopt Budget



- Council has public hearing & first reading on **September 21, 2010**.
- Council has second reading & budget adoption on **October 5, 2010**.
- Adopted budget goes to county auditor who forwards to The Department of Local Government Finance.
- The Department of Local Government Finance does budget review.
- The Department of Local Government Finance should certify budget in February.



# 2011 Fire Department Proposed Budget

## Personal Services

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	4,172,819	0.0%	4,172,819	4.0%	4,339,732
Scheduled Overtime	148,294	0.0%	148,294	4.0%	154,226
Unscheduled Overtime	106,625	0.0%	106,625	4.0%	110,890
PERF #1 Civilian	9,888	0.0%	9,888	10.8%	10,951
PERF #2 Uniformed	1,062,983	0.0%	1,062,983	0.2%	1,065,000
FICA	63,931	0.0%	63,931	9.3%	69,888
Insurance Benefits	1,072,426	0.0%	1,072,426	-100.0%	-
Clothing Allowance Payments	85,500	0.0%	85,500	0.0%	85,500
Longevity Pay	398,754	0.0%	398,754	0.0%	398,754
Additional Service Pay	45,600	7.9%	49,200	-2.4%	48,000
Holiday Pay	229,828	-1.6%	226,228	0.0%	226,228
College Credit Pay	50,000	10.0%	55,000	5.3%	57,900
Hazmat Certification Pay	28,500	0.0%	28,500	0.0%	28,500
EMS Certification Pay	70,000	0.0%	70,000	0.0%	70,000
Military Service Pay	20,000	-25.0%	15,000	0.0%	15,000
<b>Category Total</b>	<b>7,565,148</b>	<b>0.0%</b>	<b>7,565,148</b>	<b>-11.7%</b>	<b>6,680,569</b>

# 2011 Fire Department Proposed Budget

## Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Supplies</b>					
Office Paper	750	0.0%	750	0.0%	750
Office Other	2,500	0.0%	2,500	0.0%	2,500
Gasoline	25,000	0.0%	25,000	0.0%	25,000
Diesel Fuel	45,000	0.0%	45,000	-15.0%	38,250
Motor Oil	2,000	0.0%	2,000	0.0%	2,000
Tires/Tubes	7,000	0.0%	7,000	0.0%	7,000
Other Garage & Auto	15,000	0.0%	15,000	0.0%	15,000
Cleaning Supplies	12,000	0.0%	12,000	0.0%	12,000
Building Materials	2,000	0.0%	2,000	0.0%	2,000
Equipment Maintenance Supplies	2,000	0.0%	2,000	0.0%	2,000
Misc Repair Supplies	1,000	0.0%	1,000	0.0%	1,000
Medical Supplies	8,000	0.0%	8,000	0.0%	8,000
Personal Safety Equipment	15,000	0.0%	15,000	0.0%	15,000
Misc Emergency Supplies	4,000	0.0%	4,000	0.0%	4,000
Misc Supplies - Other	4,000	0.0%	4,000	0.0%	4,000
<b>Category Total</b>	<b>145,250</b>	<b>0.0%</b>	<b>145,250</b>	<b>-4.6%</b>	<b>138,500</b>

# 2011 Fire Department Proposed Budget

## Other Services & Charges & Capital Expenditures

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Medical Services	34,000	0.0%	34,000	0.0%	34,000
Maintenance Agreements	15,500	0.0%	15,500	0.0%	15,500
Training & Instruction	5,000	0.0%	5,000	0.0%	5,000
Misc Professional Services	30,000	0.0%	30,000	0.0%	30,000
Postage	2,000	0.0%	2,000	0.0%	2,000
Travel Expenses	3,000	0.0%	3,000	0.0%	3,000
Mileage Reimbursement	200	0.0%	200	0.0%	200
Printing	2,000	0.0%	2,000	0.0%	2,000
Insurance Bonds	110	0.0%	110	0.0%	110
Telephone	25,000	0.0%	25,000	-100.0%	-
Electric Utilities	93,500	0.0%	93,500	0.0%	93,500
Gas Utilities	101,250	0.0%	101,250	0.0%	101,250
Water/Sewer Utilities	11,500	0.0%	11,500	0.0%	11,500
Building Repair Services	30,000	0.0%	30,000	0.0%	30,000
Equipment Repair Services	18,500	0.0%	18,500	0.0%	18,500
<b>Category Total</b>	<b>371,560</b>	<b>0.0%</b>	<b>371,560</b>	<b>-6.7%</b>	<b>346,560</b>
<b>Capital Expenditures</b>					
Appliances	2,500	0.0%	2,500	0.0%	2,500
Furnishings	3,000	0.0%	3,000	0.0%	3,000
Stationary Machines & Equipment	5,000	0.0%	5,000	0.0%	5,000
Stationary Machines & Equipment	5,000	0.0%	5,000	0.0%	5,000
<b>Category Total</b>	<b>15,500</b>	<b>0.0%</b>	<b>15,500</b>	<b>0.0%</b>	<b>15,500</b>
<b>Department Total</b>	<b>8,097,458</b>	<b>0.0%</b>	<b>8,097,458</b>	<b>-11.3%</b>	<b>7,181,129</b>



# 2011 Police Proposed Budget

## Personal Services

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	3,478,461	2.4%	3,560,298	3.3%	3,679,007
Per Diem Wages	107,075	0.0%	107,075	4.0%	111,358
Overtime	155,851	0.0%	155,851	4.0%	162,085
PERF #1 Civilian	32,784	-12.3%	28,757	10.8%	31,849
PERF #2 Uniformed	827,864	1.2%	837,842	-1.5%	825,674
FICA	91,451	0.7%	92,054	-2.3%	89,905
Insurance Benefits	828,426	1.4%	839,778	-100.0%	-
Clothing Allowance Payments	67,600	0.0%	67,600	1.3%	68,500
Shift Differential	152,016	3.0%	156,516	4.0%	162,777
Longevity Pay	193,830	2.0%	197,652	6.3%	210,105
Additional Service Pay	46,572	0.0%	46,572	0.0%	46,572
College Credit Pay	156,760	0.0%	156,760	0.0%	156,760
<b>Category Total</b>	<b>6,138,690</b>	<b>1.8%</b>	<b>6,246,755</b>	<b>-11.2%</b>	<b>5,544,592</b>

# 2011 Police Proposed Budget

## Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Supplies</b>					
Office Paper	2,526	0.0%	2,526	0.0%	2,526
Office Other	9,713	0.0%	9,713	0.0%	9,713
Gasoline	302,373	0.0%	302,373	0.0%	302,373
Motor Oil	2,402	0.0%	2,402	0.0%	2,402
Tires/Tubes	16,532	0.0%	16,532	0.0%	16,532
Other Garage & Auto	19,417	0.0%	19,417	0.0%	19,417
Misc Operating Supplies	41,683	0.0%	41,683	0.0%	41,683
Cleaning Supplies	400	0.0%	400	0.0%	400
Building Materials	500	0.0%	500	0.0%	500
Equipment Main.					
Supplies	2,900	0.0%	2,900	0.0%	2,900
Non- Capital Equipment	9,974	100.3%	19,974	0.0%	19,974
Misc Supplies	7,538	0.0%	7,538	0.0%	7,538
<b>Category Total</b>	<b>415,958</b>	<b>2.4%</b>	<b>425,958</b>	<b>0.0%</b>	<b>425,958</b>

# 2011 Police Proposed Budget

## Other Services & Charges & Capital Expenditures

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Medical Services	7,714	0.0%	7,714	0.0%	7,714
Maintenance Agreements	32,286	0.0%	32,286	0.0%	32,286
Misc Professional Services	32,041	0.0%	32,041	0.0%	32,041
Freight	2,777	0.0%	2,777	0.0%	2,777
Postage	1,240	0.0%	1,240	-100.0%	-
Mileage Reimbursement	200	0.0%	200	0.0%	200
Printing	9,931	0.0%	9,931	0.0%	9,931
Telephone	38,115	99.2%	75,915	-100.0%	-
Electric Utilities	2,981	0.0%	2,981	0.0%	2,981
Gas Utilities	709	0.0%	709	0.0%	709
Equipment Repair Services	70,426	0.0%	70,426	0.0%	70,426
Rentals	6,750	0.0%	6,750	0.0%	6,750
Membership Dues	1,000	0.0%	1,000	0.0%	1,000
Subscriptions	2,100	0.0%	2,100	0.0%	2,100
Misc Services	42,075	0.0%	42,075	0.0%	42,075
<b>Category Total</b>	<b>250,345</b>	<b>15.1%</b>	<b>288,145</b>	<b>-26.8%</b>	<b>210,990</b>
<b>Capital Expenditures</b>					
Stationary Machines & Equipment	33,500	0.0%	33,500	0.0%	33,500
<b>Category Total</b>	<b>33,500</b>	<b>0.0%</b>	<b>33,500</b>	<b>0.0%</b>	<b>33,500</b>
<b>Department Total</b>	<b>6,838,493</b>	<b>2.3%</b>	<b>6,994,358</b>	<b>-11.1%</b>	<b>6,215,040</b>

# 2011 Central Dispatch Proposed Budget

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Misc Services	110,000	0.0%	110,000	338.7%	482,579
<b>Category Total</b>	110,000	0.0%	110,000	338.7%	482,579
<b>Department Total</b>	110,000	0.0%	110,000	338.7%	482,579

# 2011 Animal Shelter Proposed Budget

## Personal Services & Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	175,266	0.0%	175,266	4.0%	182,279
Hourly Employees	26,934	0.0%	26,934	4.0%	28,011
Overtime	8,544	35.1%	11,544	-23.0%	8,886
PERF #1 Civilian	21,074	1.4%	21,375	10.2%	23,562
FICA	16,195	1.0%	16,351	2.5%	16,767
Insurance Benefits	60,753	0.0%	60,753	-100.0%	-
<b>Category Total</b>	<b>308,766</b>	<b>1.1%</b>	<b>312,223</b>	<b>-16.9%</b>	<b>259,505</b>
<b>Supplies</b>					
Office Paper	105	0.0%	105	0.0%	105
Office Other	600	0.0%	600	0.0%	600
Gasoline	13,502	-3.7%	13,000	0.0%	13,000
Motor Oil	260	15.4%	300	0.0%	300
Tires/Tubes	1,060	69.8%	1,800	0.0%	1,800
Other Garage & Auto	545	0.9%	550	0.0%	550
Cleaning Supplies	2,992	0.3%	3,000	0.0%	3,000
Misc Operating Supplies	10,190	-29.4%	7,190	0.0%	7,190
Equipment Repair Supplies	1,379	1.5%	1,400	0.0%	1,400
Misc Supplies - Other	545	-8.3%	500	0.0%	500
<b>Category Total</b>	<b>31,178</b>	<b>-8.8%</b>	<b>28,445</b>	<b>0.0%</b>	<b>28,445</b>



# 2011 Animal Shelter Proposed Budget

## Other Services & Charges & Capital Expenditures

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Misc Professional Services	6,919	0.0%	6,919	0.0%	6,919
Freight	600	0.0%	600	0.0%	600
Postage	110	0.0%	110	-100.0%	-
Printing	1,100	0.0%	1,100	0.0%	1,100
Telephone	925	35.1%	1,250	-100.0%	-
Electric Utilities	15,832	-6.3%	14,832	-44.8%	8,185
Gas Utilities	16,416	-6.1%	15,416	0.0%	15,416
Water/Sewer Utilities	2,380	0.8%	2,400	0.0%	2,400
Misc Repair Services	7,210	-0.1%	7,200	0.0%	7,200
Subscriptions	200	0.0%	200	0.0%	200
<b>Category Total</b>	<b>51,692</b>	<b>-3.2%</b>	<b>50,027</b>	<b>-16.0%</b>	<b>42,020</b>
<b>Capital Expenditures</b>					
Stationary Machines & Equipment	500	200.0%	1,500	0.0%	1,500
<b>Category Total</b>	<b>500</b>	<b>200.0%</b>	<b>1,500</b>	<b>0.0%</b>	<b>1,500</b>
<b>Department Total</b>	<b>392,136</b>	<b>0.0%</b>	<b>392,195</b>	<b>-15.5%</b>	<b>331,470</b>

# 2011 Park & Recreation Proposed Budget

## Personal Services

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	759,685	-9.11%	690,490	1.95%	703,941
Hourly Employees	832,935	3.42%	861,427	5.32%	907,239
Part-time Employees	142,226	-24.61%	107,226	4.00%	111,515
Seasonal/Temp. Employee Wages	181,678	-16.43%	151,828	4.34%	158,421
Overtime Pay	33,654	0.00%	33,654	4.00%	35,000
PERF #1 Civilian	163,307	-2.63%	159,017	11.70%	177,621
FICA	149,709	-5.51%	141,467	3.95%	147,050
Insurance Benefits	367,758	-5.09%	349,048	0.00%	349,048
Faithful Service Pay	6,800	-32.35%	4,600	32.61%	6,100
<b>Category Total</b>	<b>2,637,752</b>	<b>-5.27%</b>	<b>2,498,757</b>	<b>3.89%</b>	<b>2,595,935</b>

# 2011 Park & Recreation Proposed Budget

## Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Supplies</b>					
Office Paper	3,728	0.00%	3,728	-26.82%	2,728
Office Other	6,500	0.00%	6,500	-38.46%	4,000
Gasoline	79,725	0.00%	79,725	0.00%	79,725
Diesel	23,415	0.00%	23,415	-15.00%	19,903
Motor Oil	3,000	0.00%	3,000	0.00%	3,000
Tubes/Tires	5,000	0.00%	5,000	0.00%	5,000
Other Garage and Auto	27,320	0.00%	27,320	0.00%	27,320
Misc. Vehicle Supplies	1,400	0.00%	1,400	0.00%	1,400
Cleaning Supplies	17,000	0.00%	17,000	-42.94%	9,700
Building Materials	10,050	0.00%	10,050	46.27%	14,700
Grounds Keeping Materials	75,046	0.00%	75,046	5.93%	79,496
Chemicals	20,000	0.00%	20,000	5.00%	21,000
Misc Operating Supplies	43,050	0.00%	43,050	-9.06%	39,150
Equipment Maintenance Supplies	1,950	0.00%	1,950	71.79%	3,350
Misc Repair Supplies	31,250	0.00%	31,250	-3.84%	30,050
Medical Supplies	800	0.00%	800	87.50%	1,500
Non-Capital Equipment	4,400	0.00%	4,400	13.64%	5,000
Misc Supplies - Other	25,630	0.00%	25,630	-8.58%	23,430
<b>Category Total</b>	<b>379,264</b>	<b>0.00%</b>	<b>379,264</b>	<b>-2.32%</b>	<b>370,452</b>



# 2011 Park & Recreation Proposed Budget

## Other Services & Charges

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Engineering/Architectural Services	22,000	0.00%	22,000	-18.18%	18,000
Medical Services	860	0.00%	860	0.00%	860
Maintenance Agreements	32,712	0.00%	32,712	-13.76%	28,212
Training & Instruction	2,850	0.00%	2,850	128.42%	6,510
Misc Professional	2,192	0.00%	2,192	2737.23%	62,192
Freight	500	0.00%	500	0.00%	500
Postage	10,089	-0.25%	10,064	-71.18%	2,900
Travel Expenses	3,115	0.00%	3,115	77.05%	5,515
Mileage Reimbursement	1,150	0.00%	1,150	0.00%	1,150
Legal Ads	100	0.00%	100	0.00%	100
Advertising	750	0.00%	750	0.00%	750
Printing	5,000	0.00%	5,000	12.00%	5,600
Property & Casualty Insurance	30,000	0.00%	30,000	0.00%	30,000
Worker Compensation Insurance	18,000	0.00%	18,000	0.00%	18,000
Vehicle Insurance	21,500	0.00%	21,500	-16.28%	18,000
Fire and Allied Insurance	3,500	0.00%	3,500	100.00%	7,000
Marine/Theft Insurance	2,200	0.00%	2,200	0.00%	2,200
Boiler/Machinery Insurance	1,400	0.00%	1,400	0.00%	1,400
Umbrella Insurance Coverage	14,000	0.00%	14,000	0.00%	14,000
General Liability Insurance	25,000	0.00%	25,000	0.00%	25,000
Agent Fees	6,500	0.00%	6,500	-23.08%	5,000
Telephone	28,943	0.00%	28,943	0.00%	28,943
Cellular Service	4,600	0.00%	4,600	0.00%	4,600
Electric Utilities	200,000	-2.50%	195,000	44.74%	282,248
Gas Utilities	153,944	-9.74%	138,944	0.00%	138,944

# 2011 Parks & Recreation Proposed Budget

## Other Services & Charges Continued & Capital Expenditures

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
Water/Sewer Utilities	25,013	0.00%	25,013	-6.00%	23,513
Building Repair Services	32,000	0.00%	32,000	-3.13%	31,000
Equipment Repair Services	12,020	0.00%	12,020	-8.32%	11,020
Vehicle Repair Services	18,200	0.00%	18,200	0.00%	18,200
Misc Repair - Other	56,800	0.00%	56,800	-2.64%	55,300
Rentals & Leases	29,781	0.00%	29,781	1.01%	30,081
Uniform Rentals	10,560	0.00%	10,560	18.94%	12,560
Building Lease	350,000	-100.00%	-	0.00%	-
Membership Dues	2,190	0.00%	2,190	-30.14%	1,530
Subscriptions	195	0.00%	195	0.00%	195
Grant Payments	219,596	-14.94%	186,796	0.00%	186,796
Refunds	2,000	0.00%	2,000	0.00%	2,000
Landfill Fees	1,000	0.00%	1,000	0.00%	1,000
Misc Services	115,892	0.00%	115,892	-0.35%	115,481
<b>Category Total</b>	<b>1,466,152</b>	<b>-27.47%</b>	<b>1,063,327</b>	<b>12.51%</b>	<b>1,196,300</b>
<b>Capital Expenditures</b>					
Stationary Mach. and Equipment	26,100	0.00%	26,100	0.00%	26,100
<b>Category Total</b>	<b>26,100</b>	<b>0.00%</b>	<b>26,100</b>	<b>0.00%</b>	<b>26,100</b>
<b>Department Total</b>	<b>4,509,268</b>	<b>-12.02%</b>	<b>3,967,448</b>	<b>5.58%</b>	<b>4,188,787</b>

# 2011 Sanitation Proposed Budget

## Personal Services & Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	33,568	0.0%	33,568	101.8%	67,748
Hourly Wages	720,505	0.3%	722,667	4.0%	751,574
Part-time Employees	35,247	70.0%	59,919	4.0%	62,316
Seasonal/Temporary Wages	24,672	-100.0%	-	0.0%	-
Overtime	71,275	0.0%	71,275	4.0%	74,126
PERF #1 Civilian	82,535	0.3%	82,752	16.1%	96,046
FICA	67,723	0.3%	67,940	7.6%	73,116
Insurance Benefits	253,734	0.0%	253,734	-100.0%	-
<b>Category Total</b>	1,289,259	0.2%	1,291,855	-12.9%	1,124,926
<b>Supplies</b>					
Gasoline	52,500	0.0%	52,500	0.0%	52,500
Diesel Fuel	371,250	0.0%	371,250	-15.0%	315,563
Motor Oil	12,500	0.0%	12,500	0.0%	12,500
Tires/Tubes	20,000	0.0%	20,000	0.0%	20,000
Misc Repair Supplies	10,500	0.0%	10,500	0.0%	10,500
<b>Category Total</b>	466,750	0.0%	466,750	-11.9%	411,063

# 2011 Sanitation Proposed Budget

## Other Services & Charges & Capital Expenditures

		%			
	2009 Budget	Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Maintenance Agreements	550	0.0%	550	0.0%	550
Misc Professional Services	6,000	0.0%	6,000	0.0%	6,000
Advertising	500	0.0%	500	0.0%	500
Printing	5,000	0.0%	5,000	0.0%	5,000
Equipment Repair Services	45,000	0.0%	45,000	0.0%	45,000
Membership Dues	200	0.0%	200	0.0%	200
Subscriptions	200	0.0%	200	0.0%	200
Landfill Fees	570,000	0.0%	570,000	0.0%	570,000
Misc Services	15,000	0.0%	15,000	0.0%	15,000
<b>Category Total</b>	<b>642,450</b>	<b>0.0%</b>	<b>642,450</b>	<b>0.0%</b>	<b>642,450</b>
<b>Capital Expenditures</b>					
Stationary Machines & Equipment	5,000	0.0%	5,000	0.0%	5,000
<b>Category Total</b>	<b>5,000</b>	<b>0.0%</b>	<b>5,000</b>	<b>0.0%</b>	<b>5,000</b>
<b>Department Total</b>	<b>2,403,459</b>	<b>0.1%</b>	<b>2,406,055</b>	<b>-9.3%</b>	<b>2,183,439</b>



# 2011 Shop & Garage Proposed Budget

## Personal Services & Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Hourly Wages	111,778	0.0%	111,778	4.0%	116,249
Overtime	12,051	0.0%	12,051	4.0%	12,533
PERF #1 Civilian	12,383	0.0%	12,383	11.8%	13,845
FICA	9,473	0.0%	9,473	4.0%	9,852
Insurance Benefits	34,056	0.0%	34,056	-100.0%	-
<b>Category Total</b>	<b>179,741</b>	<b>0.0%</b>	<b>179,741</b>	<b>-15.2%</b>	<b>152,479</b>
<b>Supplies</b>					
Office Paper	400	0.0%	400	0.0%	400
Office Other	2,000	0.0%	2,000	0.0%	2,000
Cleaning Supplies	6,000	0.0%	6,000	0.0%	6,000
Other Garage & Auto	55,000	0.0%	55,000	0.0%	55,000
Equipment Maintenance Parts	85,000	0.0%	85,000	0.0%	85,000
Misc Operating _ Other	14,000	0.0%	14,000	0.0%	14,000
<b>Category Total</b>	<b>162,400</b>	<b>0.0%</b>	<b>162,400</b>	<b>0.0%</b>	<b>162,400</b>

# 2011 Shop & Garage Proposed Budget

## Other Services & Charges & Capital Expenditures

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Medical Services	2,000	0.0%	2,000	0.0%	2,000
Maintenance Agreements	2,000	0.0%	2,000	0.0%	2,000
Misc Professional Services	17,000	0.0%	17,000	141.2%	41,000
Postage	300	0.0%	300	-100.0%	-
Travel Expenses	1,500	0.0%	1,500	0.0%	1,500
Professional Conferences	1,000	0.0%	1,000	0.0%	1,000
Telephone	3,425	0.0%	3,425	-100.0%	-
Cellular Services	3,600	0.0%	3,600	-100.0%	-
Electric Utilities	17,134	0.0%	17,134	4.5%	17,903
Gas Utilities	38,813	0.0%	38,813	0.0%	38,813
Water/Sewer Utilities	1,908	0.0%	1,908	0.0%	1,908
Building Repairs	10,000	0.0%	10,000	0.0%	10,000
Equipment Repair Services	60,000	0.0%	60,000	0.0%	60,000
<b>Category Total</b>	158,680	0.0%	158,680	11.0%	176,124
<b>Capital Expenditures</b>					
Stationary Machines & Equipment	2,000	0.0%	2,000	0.0%	2,000
<b>Category Total</b>	2,000	0.0%	2,000	0.0%	2,000
<b>Department Total</b>	502,821	0.0%	502,821	-2.0%	493,003

# 2011 Traffic Proposed Budget

## Personal Services & Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	39,245	0.0%	39,245	4.0%	40,815
Hourly Wages	132,346	0.0%	132,346	4.0%	137,640
Overtime	19,030	0.0%	19,030	4.0%	19,792
PERF #1 Civilian	19,062	0.0%	19,062	11.8%	21,312
FICA	14,583	0.0%	14,583	4.0%	15,166
Insurance Benefits	56,761	0.0%	56,761	-100.0%	-
<b>Category Total</b>	<b>281,027</b>	<b>0.0%</b>	<b>281,027</b>	<b>-16.5%</b>	<b>234,725</b>
<b>Supplies</b>					
Gasoline	20,500	0.0%	20,500	0.0%	20,500
Tires/Tubes	1,500	0.0%	1,500	0.0%	1,500
Propane Gas & Fuel Oil	1,500	0.0%	1,500	0.0%	1,500
Misc Operating Supplies	1,200	0.0%	1,200	0.0%	1,200
Non-Capital Equipment	1,500	0.0%	1,500	0.0%	1,500
Misc Supplies	122,000	0.0%	122,000	0.0%	122,000
<b>Category Total</b>	<b>148,200</b>	<b>0.0%</b>	<b>148,200</b>	<b>0.0%</b>	<b>148,200</b>

# 2011 Traffic Proposed Budget

## Other Services & Charges & Capital Expenditures

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Maintenance Agreements	650	0.0%	650	0.0%	650
Telephone	990	0.0%	990	-100.0%	-
Equipment Repair Services	2,000	0.0%	2,000	0.0%	2,000
Misc Repair - Other	40,000	0.0%	40,000	0.0%	40,000
<b>Category Total</b>	<b>43,640</b>	<b>0.0%</b>	<b>43,640</b>	<b>-2.3%</b>	<b>42,650</b>
<b>Capital Expenditures</b>					
Stationary Machines & Equipment	2,000	0.0%	2,000	0.0%	2,000
<b>Category Total</b>	<b>2,000</b>	<b>0.0%</b>	<b>2,000</b>	<b>0.0%</b>	<b>2,000</b>
<b>Department Total</b>	<b>474,867</b>	<b>0.0%</b>	<b>474,867</b>	<b>-10.0%</b>	<b>427,575</b>



# 2011 Transit Proposed Budget

## Personal Services & Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	72,813	0.0%	72,813	4.0%	75,726
Hourly Wages	456,323	0.0%	456,323	4.0%	474,576
Part-time Employees	136,112	0.0%	136,112	4.0%	141,556
Overtime	38,225	0.0%	38,225	4.0%	39,754
PERF #1 Civilian	56,736	0.3%	56,886	11.5%	63,431
FICA	53,816	0.2%	53,931	3.8%	55,968
Faithful Service	-	0.0%	1,500	-33.3%	1,000
Insurance Benefits	153,414	0.0%	153,414	-100.0%	-
<b>Category Total</b>	<b>967,439</b>	<b>0.2%</b>	<b>969,204</b>	<b>-12.1%</b>	<b>852,011</b>
<b>Supplies</b>					
Office Paper	100	0.0%	100	0.0%	100
Office Other	1,000	0.0%	1,000	0.0%	1,000
Misc Office	5,500	0.0%	5,500	0.0%	5,500
Gasoline	45,000	0.0%	45,000	0.0%	45,000
Diesel Fuel	205,000	0.0%	205,000	-15.0%	174,250
Motor Oil	4,500	0.0%	4,500	0.0%	4,500
Tires/Tubes	28,000	0.0%	28,000	0.0%	28,000
Other Garage & Auto	46,000	0.0%	46,000	0.0%	46,000
Cleaning Supplies	6,000	0.0%	6,000	0.0%	6,000
Equipment Maintenance Parts	2,000	0.0%	2,000	0.0%	2,000
<b>Category Total</b>	<b>343,100</b>	<b>0.0%</b>	<b>343,100</b>	<b>-9.0%</b>	<b>312,350</b>

# 2011 Transit Proposed Budget

## Other Services & Charges & Capital Expenditures

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Medical Services	300	0.0%	300	0.0%	300
Maintenance Agreements	300	0.0%	300	366.7%	1,400
Training & Instruction	3,000	0.0%	3,000	0.0%	3,000
Misc Professional Services	7,500	0.0%	7,500	0.0%	7,500
Freight	100	0.0%	100	0.0%	100
Postage	600	0.0%	600	-100.0%	-
Travel Expenses	3,000	0.0%	3,000	0.0%	3,000
Professional Conferences	2,000	0.0%	2,000	0.0%	2,000
Advertising	5,500	0.0%	5,500	0.0%	5,500
Printing	6,000	0.0%	6,000	0.0%	6,000
Property and Casualty Insurance	-	0.0%	-	100.0%	500
Telephone	5,469	0.0%	5,469	-100.0%	-
Electric Utilities	7,051	0.0%	7,051	41.8%	10,001
Gas Utilities	5,554	0.0%	5,554	40.5%	7,804
Water/Sewer Utilities	1,526	0.0%	1,526	117.9%	3,326
Building Repairs	1,000	0.0%	1,000	0.0%	1,000
Equipment Repair Services	25,000	0.0%	25,000	0.0%	25,000
Membership Dues	1,200	0.0%	1,200	0.0%	1,200
Subscriptions	200	0.0%	200	0.0%	200
Misc Services	150	0.0%	150	6566.7%	10,000
<b>Category Total</b>	<b>75,450</b>	<b>0.0%</b>	<b>75,450</b>	<b>16.4%</b>	<b>87,831</b>
<b>Capital Expenditures</b>					
Improvements Other Than Buildings	2,500	0.0%	2,500	0.0%	2,500
Stationary Machines & Equipment	6,000	0.0%	6,000	0.0%	6,000
Mobile Equipment	4,000	0.0%	4,000	0.0%	4,000
<b>Category Total</b>	<b>12,500</b>	<b>0.0%</b>	<b>12,500</b>	<b>0.0%</b>	<b>12,500</b>
<b>Department Total</b>	<b>1,398,489</b>	<b>0.1%</b>	<b>1,400,254</b>	<b>-9.7%</b>	<b>1,264,692</b>

# 2011 MVH Proposed Budget

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	57,209	0.0%	57,209	4.0%	59,497
Hourly Wages	721,383	-18.6%	586,932	4.0%	610,409
Overtime	89,154	0.0%	89,154	4.0%	92,720
PERF #1 Civilian	86,775	-15.5%	73,330	11.8%	81,982
FICA	66,383	-15.5%	56,097	4.0%	58,341
Insurance Benefits	249,741	-18.2%	204,369	0.0%	204,369
<b>Category Total</b>	1,270,645	-16.0%	1,067,091	3.8%	1,107,318
<b>Supplies</b>					
Gasoline	7,500	0.0%	7,500	0.0%	7,500
Tires/Tubes	22,000	0.0%	22,000	0.0%	22,000
Misc Operating Supplies	120,000	0.0%	120,000	0.0%	120,000
<b>Category Total</b>	149,500	0.0%	149,500	0.0%	149,500
<b>Other Services and Charges</b>					
Street Improvements	60,000	0.0%	60,000	0.0%	60,000
Misc. Professional	65,000	0.0%	65,000	0.0%	65,000
Travel Expenses	1,000	0.0%	1,000	0.0%	1,000
Professional Conferences	500	0.0%	500	0.0%	500
Misc Repair - Other	5,000	2000.0%	105,000	0.0%	105,000
<b>Category Total</b>	131,500	76.0%	231,500	0.0%	231,500
<b>Capital Expenditures</b>					
Mobile Equipment	3,000	0.0%	3,000	0.0%	3,000
<b>Category Total</b>	3,000	0.0%	3,000	0.0%	3,000
<b>Department Total</b>	1,554,645	-6.7%	1,451,091	2.8%	1,491,318

# 2011 Planning Proposed Budget

## Personal Services & Supplies

	%			%	
	2009 Budget	Change	2010 Budget	Change	2011 Budget
Personal Services					
Salaried Employees	404,018	0.0%	404,018	4.0%	420,179
Supplemental Pay	1,313	0.0%	1,313	4.0%	1,366
PERF #1 Civilian	40,534	0.0%	40,534	11.8%	45,317
FICA	31,008	0.0%	31,008	4.0%	32,249
Insurance Benefits	94,821	0.0%	94,821	-100.0%	-
Category Total	571,694	0.0%	571,694	-12.7%	499,111
Supplies					
Office Paper	500	0.0%	500	0.0%	500
Office Other	3,000	0.0%	3,000	0.0%	3,000
Misc Office	1,500	0.0%	1,500	0.0%	1,500
Gasoline	2,600	0.0%	2,600	0.0%	2,600
Other Garage & Auto	1,200	0.0%	1,200	0.0%	1,200
Misc Supplies - Other	1,000	-50.0%	500	0.0%	500
Category Total	9,800	-5.1%	9,300	0.0%	9,300



# 2011 Planning Proposed Budget

## Other Services & Charges

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Training & Instruction	3,000	0.0%	3,000	0.0%	3,000
Misc Professional Services	500	-50.0%	250	0.0%	250
Postage	3,550	28.2%	4,550	-100.0%	-
Travel Expenses	4,000	0.0%	4,000	0.0%	4,000
Mileage Reimbursement	275	0.0%	275	0.0%	275
Professional Conferences	4,000	0.0%	4,000	0.0%	4,000
Legal ads	2,000	0.0%	2,000	0.0%	2,000
Advertising	100	0.0%	100	0.0%	100
Printing	2,000	0.0%	2,000	0.0%	2,000
Telephone	4,750	0.0%	4,750	-100.0%	-
Cellular Service	2,000	0.0%	2,000	-100.0%	-
Equipment Repair Services	750	-33.3%	500	0.0%	500
Rentals	4,000	0.0%	4,000	0.0%	4,000
Membership Dues	2,600	0.0%	2,600	0.0%	2,600
Subscriptions	2,000	0.0%	2,000	0.0%	2,000
<b>Category Total</b>	<b>35,525</b>	<b>1.4%</b>	<b>36,025</b>	<b>-31.4%</b>	<b>24,725</b>
<b>Department Total</b>	<b>617,019</b>	<b>0.0%</b>	<b>617,019</b>	<b>-13.6%</b>	<b>533,136</b>

# 2011 Human Resources Proposed Budget

## Personal Services & Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	151,796	-36.6%	96,230	4.0%	100,080
Hourly Employees	19,402	0.0%	19,402	4.0%	20,179
PERF #1 Civilian	15,180	-36.6%	9,623	11.8%	10,759
FICA	13,097	-32.5%	8,846	4.0%	9,200
Insurance Benefits	45,456	-50.0%	22,728	-100.0%	-
<b>Category Total</b>	244,931	-36.0%	156,829	-10.6%	140,218
<b>Supplies</b>					
Office Paper	1,000	0.0%	1,000	0.0%	1,000
Office Other	800	0.0%	800	0.0%	800
Misc Supplies - Other	150	0.0%	150	0.0%	150
<b>Category Total</b>	1,950	0.0%	1,950	0.0%	1,950



# 2011 Human Resources Proposed Budget

## Other Services & Charges

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Maintenance Agreements	1,250	0.0%	1,250	0.0%	1,250
Training & Instruction	1,700	-58.8%	700	0.0%	700
Misc Professional Services	930	0.0%	930	0.0%	930
Postage	850	0.0%	850	-100.0%	-
Travel Expenses	1,200	-100.0%	-	0.0%	-
Mileage Reimbursement	197	-100.0%	-	0.0%	-
Professional Conferences	1,500	-100.0%	-	0.0%	-
Advertising	500	0.0%	500	0.0%	500
Printing	1,200	0.0%	1,200	0.0%	1,200
Telephone	1,343	-47.9%	700	-100.0%	-
Membership Dues	200	-100.0%	-	0.0%	-
Subscriptions	200	0.0%	200	0.0%	200
Misc Services	200	0.0%	200	0.0%	200
<b>Category Total</b>	<b>11,270</b>	<b>-42.1%</b>	<b>6,530</b>	<b>-23.7%</b>	<b>4,980</b>
<b>Department Total</b>	<b>258,151</b>	<b>-36.0%</b>	<b>165,309</b>	<b>-11.0%</b>	<b>147,148</b>

# 2011 Human Rights Proposed Budget

## Personal Services & Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	126,812	8.6%	137,696	4.0%	143,205
Overtime	456	0.0%	456	3.9%	474
PERF #1 Civilian	12,682	8.4%	13,744	12.4%	15,446
FICA	10,706	7.8%	11,539	-4.7%	10,992
Insurance Benefits	34,092	10.0%	34,092	-100.0%	-
<b>Category Total</b>	<b>184,748</b>	<b>6.9%</b>	<b>197,527</b>	<b>-13.9%</b>	<b>170,117</b>
<b>Supplies</b>					
Office Paper	650	0.0%	650	0.0%	650
Office Other	1,200	0.0%	1,200	0.0%	1,200
Misc Office	200	0.0%	200	0.0%	200
Misc Supplies - Other	150	0.0%	150	0.0%	150
<b>Category Total</b>	<b>2,200</b>	<b>0.0%</b>	<b>2,200</b>	<b>0.0%</b>	<b>2,200</b>

# 2011 Human Rights Proposed Budget

## Other Services & Charges

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Special Legal	600	0.0%	600	0.0%	600
Maintenance Agreements	1,250	0.0%	1,250	0.0%	1,250
Training & Instruction	1,500	0.0%	1,500	0.0%	1,500
Misc Professional Services	1,050	0.0%	1,050	0.0%	1,050
Postage	1,208	0.0%	1,208	-100.0%	-
Travel Expenses	1,100	0.0%	1,100	0.0%	1,100
Mileage Reimbursement	500	0.0%	500	0.0%	500
Professional Conferences	900	0.0%	900	0.0%	900
Advertising	100	0.0%	100	0.0%	100
Printing	950	0.0%	950	0.0%	950
Telephone	3,849	0.0%	3,849	-100.0%	-
Equipment Repair Services	150	0.0%	150	0.0%	150
Membership Dues	690	0.0%	690	0.0%	690
Subscriptions	6,118	0.0%	6,118	0.0%	6,118
<b>Category Total</b>	<b>19,965</b>	<b>0.0%</b>	<b>19,965</b>	<b>-25.3%</b>	<b>14,908</b>
<b>Department Total</b>	<b>206,913</b>	<b>6.2%</b>	<b>219,692</b>	<b>-14.8%</b>	<b>187,225</b>

# Mayor Armstrong's 2011 Proposed Budget

August 10, 2010

# 2011 City Attorney Proposed Budget

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Special Legal Services	121,433	0.0%	121,433	4.0%	126,290
Telephone	200	0.0%	200	0.0%	200
Membership Dues	300	0.0%	300	0.0%	300
<b>Category Total</b>	121,933	0.0%	121,933	4.0%	126,790
<b>Department Total</b>	<b>121,933</b>	<b>0.0%</b>	<b>121,933</b>	<b>4.0%</b>	<b>126,790</b>

# 2011 Aviation Proposed Budget

## Personal Services

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	151,011	0.0%	151,011	4.0%	157,051
Hourly Employees	63,278	0.0%	63,278	-49.0%	32,301
Seasonal/Temporary Wages	37,765	0.0%	37,765	0.0%	37,765
Overtime Pay	3,691	0.0%	3,691	4.0%	3,839
PERF #1	21,798	0.0%	21,798	-4.7%	20,769
FICA	19,565	0.0%	19,565	-9.7%	17,669
Insurance Benefits	56,888	0.0%	56,888	-20.2%	45,407
Faithful Service Pay	1,200	0.0%	1,200	100.0%	2,400
<b>Category Total</b>	<b>355,196</b>	<b>0.0%</b>	<b>355,196</b>	<b>-10.7%</b>	<b>317,201</b>



# 2011 Aviation Proposed Budget

## Supplies

	%		%		
	2009 Budget	Change	2010 Budget	Change	2011 Budget
<b>Supplies</b>					
Office Paper	200	0.0%	200	0.0%	200
Office/Other Supplies	400	0.0%	400	22.3%	489
Office Equipment	300	0.0%	300	0.0%	300
Misc. Office Supplies	500	0.0%	500	0.0%	500
Gasoline	11,697	0.0%	11,697	0.0%	11,697
Diesel	7,660	0.0%	7,660	52.2%	11,660
Motor Oil	288	0.0%	288	0.0%	288
Tires/Tubes	600	0.0%	600	0.0%	600
Other Garage & Auto	900	0.0%	900	0.0%	900
Misc. Vehicle Supplies	250	0.0%	250	0.0%	250
Cleaning Supplies	2,000	0.0%	2,000	0.0%	2,000
Grounds Keeping Materials	3,500	0.0%	3,500	171.4%	9,500
Misc. Operating Supplies	4,000	0.0%	4,000	0.0%	4,000
Equipment Maintenance Supplies	8,500	0.0%	8,500	0.0%	8,500
Equipment Parts	5,500	0.0%	5,500	0.0%	5,500
Misc. Repair Supplies	1,750	0.0%	1,750	0.0%	1,750
Medical Supplies	100	0.0%	100	0.0%	100
Personal Safety Equipment	400	0.0%	400	0.0%	400
Non-Capital Equipment	2,000	0.0%	2,000	0.0%	2,000
Misc. Supplies-Other	54,000	0.0%	54,000	0.0%	54,000
<b>Category Total</b>	<b>104,545</b>	<b>0.0%</b>	<b>104,545</b>	<b>9.7%</b>	<b>114,634</b>

# 2011 Aviation Proposed Budget

## Other Services & Charges

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services &amp; Charges</b>					
Consulting Services	60,000	0.0%	60,000	0.0%	60,000
Engineering/Architectural Serv.	8,000	0.0%	8,000	0.0%	8,000
Special Legal Services	9,000	0.0%	9,000	0.0%	9,000
Maintenance Agreements	500	0.0%	500	0.0%	500
Training and Instruction	500	0.0%	500	0.0%	500
Misc. Professional	162,000	0.0%	162,000	0.0%	162,000
Postage	600	0.0%	600	0.0%	600
Travel Expenses	3,500	0.0%	3,500	0.0%	3,500
Mileage Reimbursement	100	0.0%	100	0.0%	100
Professional Conferences	1,200	0.0%	1,200	0.0%	1,200
Advertising	500	0.0%	500	0.0%	500
Property & Casualty Insurance	20,795	0.0%	20,795	0.0%	20,795
Worker Compensation Insurance	2,112	0.0%	2,112	0.0%	2,112
Vehicle Insurance	4,575	0.0%	4,575	0.0%	4,575
Fire & Allied Insurance	29,739	0.0%	29,739	0.0%	29,739
Marine/Theft Insurance	1,374	0.0%	1,374	0.0%	1,374
Boiler/Machinery Insurance	2,288	0.0%	2,288	0.0%	2,288
Umbrella Insurance Coverage	4,575	0.0%	4,575	0.0%	4,575
General Liability/Excess Ins.	2,288	0.0%	2,288	0.0%	2,288
Public Officials Coverage	428	0.0%	428	0.0%	428
Agent Fees	2,338	0.0%	2,338	0.0%	2,338

# 2011 Aviation Proposed Budget

## Continued Other Services & Charges & Capital Expenditures

		%		%	
	2009 Budget	Change	2010 Budget	Change	2011 Budget
<b>Other Services &amp; Charges</b>					
Airport Liability Insurance	9,526	0.0%	9,526	0.0%	9,526
Telephone	11,368	0.0%	11,368	0.0%	11,368
Web Services	500	0.0%	500	0.0%	500
Electric Utilities	59,750	0.0%	59,750	3.3%	61,750
Gas Utilities	22,922	0.0%	22,922	-8.7%	20,920
Water/Sewer Utilities	4,500	0.0%	4,500	44.4%	6,500
Building Repair Services	2,500	0.0%	2,500	0.0%	2,500
Equipment Repair Services	14,000	0.0%	14,000	0.0%	14,000
Vehicle Repair Services	2,000	0.0%	2,000	0.0%	2,000
Misc. Repair Services	10,000	0.0%	10,000	0.0%	10,000
Uniform Rentals	2,750	0.0%	2,750	0.0%	2,750
Equipment Lease/Purchase	1,875	0.0%	1,875	0.0%	1,875
Membership Dues	2,500	0.0%	2,500	0.0%	2,500
Landfill Fees	2,000	0.0%	2,000	0.0%	2,000
Misc. Services	59,000	0.0%	59,000	61.0%	95,000
<b>Category Total</b>	<b>521,603</b>	<b>0.0%</b>	<b>521,603</b>	<b>7.3%</b>	<b>559,601</b>
<b>Capital Expenditures</b>					
Improvements Other Than Buildings	184,500	0.0%	184,500	-19.5%	148,500
Building Improvements	28,500	0.0%	28,500	40.4%	40,000
Furnishings	20,000	0.0%	20,000	0.0%	20,000
Vehicles & Mobile Equipment	28,000	0.0%	28,000	7.1%	30,000
<b>Category Total</b>	<b>261,000</b>	<b>0.0%</b>	<b>261,000</b>	<b>-8.6%</b>	<b>238,500</b>
<b>Department Total</b>	<b>1,242,344</b>	<b>0.0%</b>	<b>1,242,344</b>	<b>-1.0%</b>	<b>1,229,936</b>

# 2011 Community Development Proposed Budget

## Personal Services & Supplies

		%		%	
	2009 Budget	Change	2010 Budget	Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	138,802	0.0%	138,802	4.0%	144,355
PERF #1 Civilian	13,881	0.0%	13,881	11.8%	15,519
FICA	10,619	0.0%	10,619	4.0%	11,044
Insurance Benefits	28,221	0.0%	28,221	-100.0%	-
<b>Category Total</b>	<b>191,523</b>	<b>0.0%</b>	<b>191,523</b>	<b>-10.8%</b>	<b>170,918</b>
<b>Supplies</b>					
Office Paper	337	0.0%	337	0.0%	337
Office Other	1,949	0.0%	1,949	0.0%	1,949
Office Equipment	742	0.0%	742	0.0%	742
Misc Office Supplies	250	0.0%	250	0.0%	250
Misc Supplies - Other	100	0.0%	100	0.0%	100
<b>Category Total</b>	<b>3,378</b>	<b>0.0%</b>	<b>3,378</b>	<b>0.0%</b>	<b>3,378</b>



# 2011 Community Development Proposed Budget

## Other Services & Charges

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Maintenance Agreements	905	0.0%	905	0.0%	905
Training & Instruction	500	0.0%	500	0.0%	500
Misc Professional Services	4,300	0.0%	4,300	0.0%	4,300
Postage	1,800	0.0%	1,800	-100.0%	-
Travel Expenses	2,860	0.0%	2,860	0.0%	2,860
Mileage Reimbursement	1,000	0.0%	1,000	0.0%	1,000
Professional Conferences	2,750	0.0%	2,750	0.0%	2,750
Legal ads	1,000	0.0%	1,000	0.0%	1,000
Printing	1,040	0.0%	1,040	0.0%	1,040
Telephone	1,388	0.0%	1,388	-100.0%	-
Cellular Service	900	0.0%	900	-100.0%	-
Membership Dues	1,300	0.0%	1,300	0.0%	1,300
Subscriptions	500	0.0%	500	0.0%	500
<b>Category Total</b>	<b>20,243</b>	<b>0.0%</b>	<b>20,243</b>	<b>-20.2%</b>	<b>16,155</b>
<b>Department Total</b>	<b>215,144</b>	<b>0.0%</b>	<b>215,144</b>	<b>-11.5%</b>	<b>190,451</b>

# 2011 Engineer Proposed Budget

## Personal Services & Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	289,208	0.0%	289,208	4.0%	300,772
PERF #1 Civilian	28,921	0.0%	28,921	11.8%	32,333
FICA	22,124	0.0%	22,124	4.0%	23,010
Insurance Benefits	68,113	10.0%	68,113	100.0%	-
<b>Category Total</b>	<b>408,366</b>	<b>0.0%</b>	<b>408,366</b>	<b>12.8%</b>	<b>356,115</b>
<b>Supplies</b>					
Office Paper	600	0.0%	600	0.0%	600
Office Other	1,200	0.0%	1,200	0.0%	1,200
Misc Office	3,000	0.0%	3,000	0.0%	3,000
Gasoline	4,844	0.0%	4,844	0.0%	4,844
Tires/Tubes	400	0.0%	400	0.0%	400
Misc Supplies - Other	500	0.0%	500	0.0%	500
<b>Category Total</b>	<b>10,544</b>	<b>0.0%</b>	<b>10,544</b>	<b>0.0%</b>	<b>10,544</b>



# 2011 Engineer Proposed Budget

## Other Services & Charges & Capital Expenditures

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Engineering/Architect	6,000	0.0%	6,000	0.0%	6,000
Maintenance Agreements	3,000	0.0%	3,000	0.0%	3,000
Training & Instruction	1,000	0.0%	1,000	0.0%	1,000
Street Improvements	30,000	0.0%	30,000	0.0%	30,000
Misc Professional Services	7,000	0.0%	7,000	0.0%	7,000
Freight	100	0.0%	100	0.0%	100
Postage	494	0.0%	494	100.0%	-
Travel Expenses	1,000	0.0%	1,000	0.0%	1,000
Professional Conferences	500	0.0%	500	0.0%	500
Printing	300	0.0%	300	0.0%	300
Insurance Bonds	60	0.0%	60	0.0%	60
Telephone	2,763	0.0%	2,763	100.0%	-
Cellular Service	1,500	0.0%	1,500	100.0%	-
Equipment Repair Services	500	0.0%	500	0.0%	500
Misc Repair Services	500	0.0%	500	0.0%	500
Rentals	3,000	0.0%	3,000	0.0%	3,000
Uniform Rentals	2,000	0.0%	2,000	0.0%	2,000
Membership Dues	500	0.0%	500	0.0%	500
Subscriptions	600	0.0%	600	0.0%	600
<b>Category Total</b>	<b>60,817</b>	<b>0.0%</b>	<b>60,817</b>	<b>7.8%</b>	<b>56,060</b>
<b>Capital Expenditures</b>					
Special Projects	-		72,061	100.0%	-
Peripherals	3,000	0.0%	3,000	0.0%	3,000
<b>Category Total</b>	<b>3,000</b>	<b>2402.0%</b>	<b>75,061</b>	<b>96.0%</b>	<b>3,000</b>
<b>Department Total</b>	<b>482,727</b>	<b>14.9%</b>	<b>554,788</b>	<b>-23.3%</b>	<b>425,719</b>

# 2011 Storm Sewer Proposed Budget

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Misc Professional Services	200,000	0.0%	200,000	0.0%	200,000
<b>Category Total</b>	200,000	0.0%	200,000	0.0%	200,000
<b>Department Total</b>	200,000	0.0%	200,000	0.0%	200,000

# 2011 Thoroughfare Proposed Budget

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Street Improvements	2,110,000	-33.2%	1,410,000	-18.4%	1,150,000
City Share of Collectors	50,000	0.0%	50,000	0.0%	50,000
<b>Category Total</b>	2,160,000	-32.4%	1,460,000	-17.8%	1,200,000
<b>Department Total</b>	2,160,000	-32.4%	1,460,000	-17.8%	1,200,000

# 2011 MPO Proposed Budget

## Personal Services & Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	56,822	0.0%	56,822	4.0%	59,095
PERF #1 Civilian	5,682	0.0%	5,682	11.8%	6,353
FICA	4,347	0.0%	4,347	4.0%	4,521
Insurance Benefits	11,363	0.0%	11,363	-100.0%	-
<b>Category Total</b>	78,214	0.0%	78,214	-10.5%	69,969
<b>Supplies</b>					
Office Paper	75	0.0%	75	-100.0%	-
Office Other	150	0.0%	150	50.0%	225
Misc Office	350	0.0%	350	0.0%	350
Gasoline	1,200	0.0%	1,200	0.0%	1,200
Other Garage & Auto	250	0.0%	250	0.0%	250
Misc Supplies - Other	500	0.0%	500	0.0%	500
<b>Category Total</b>	2,525	0.0%	2,525	0.0%	2,525

# 2011 MPO Proposed Budget

## Other Services & Charges & Capital Expenditures

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Consulting	100	99900.0%	100,000	-48.4%	51,638
Engineering/Architect	100	0.0%	100	37400.0%	37,500
Special Legal Services	3,500	0.0%	3,500	0.0%	3,500
Training & Instruction	1,650	0.0%	1,650	0.0%	1,650
Misc Professional Services	100	34900.0%	35,000	-100.0%	-
Postage	100	0.0%	100	-100.0%	-
Travel Expenses	1,600	0.0%	1,600	0.0%	1,600
Professional Conferences	750	0.0%	750	0.0%	750
Legal Ads	50	0.0%	50	0.0%	50
Printing	100	0.0%	100	0.0%	100
Telephone	800	-27.5%	580	-100.0%	-
Cellular Service	110	696.4%	876	-100.0%	-
Web Site	1,000	0.0%	1,000	0.0%	1,000
Office Rent	3,000	0.0%	3,000	0.0%	3,000
Membership Dues	400	0.0%	400	0.0%	400
Subscriptions	50	0.0%	50	0.0%	50
Misc Services	132,815	-37.5%	83,005	-45.8%	45,000
<b>Category Total</b>	146,225	58.5%	231,761	-36.9%	146,238
<b>Capital Expenditures</b>					
Machines & Equipment	1,000	100.0%	1,000	100.0%	18,000
Software	17,000	-41.2%	10,000	-90.0%	1,000
Peripherals	1,000	0.0%	1,000	0.0%	10,000
<b>Category Total</b>	19,000	-36.8%	12,000	141.7%	29,000
<b>Department Total</b>	<b>245,964</b>	<b>31.9%</b>	<b>324,500</b>	<b>-23.7%</b>	<b>247,732</b>



# 2011 Technology Advisory Committee Proposed Budget

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	65,000	0.0%	65,000	4.0%	67,600
PERF #1 Civilian	6,500	0.0%	6,500	11.8%	7,267
FICA	4,973	0.0%	4,973	4.0%	5,172
Insurance Benefits	11,363	0.0%	11,363	-0.1%	11,352
<b>Category Total</b>	<b>87,836</b>	<b>0.0%</b>	<b>87,836</b>	<b>4.0%</b>	<b>91,391</b>
<b>Supplies</b>					
Misc Supplies - Other	1,200	0.0%	1,200	0.0%	1,200
<b>Category Total</b>	<b>1,200</b>	<b>0.0%</b>	<b>1,200</b>	<b>0.0%</b>	<b>1,200</b>
<b>Other Services and Charges</b>					
Consulting Fees	50,000	-60.0%	20,000	0.0%	20,000
Misc Professional	9,500	321.1%	40,000	0.0%	40,000
Postage	200	0.0%	200	0.0%	200
Mileage Reimbursement	1,000	0.0%	1,000	0.0%	1,000
Professional Conferences	6,000	-8.3%	5,500	0.0%	5,500
Printing	500	0.0%	500	0.0%	500
Telephone	1,200	0.0%	1,200	0.0%	1,200
Membership Dues	950	0.0%	950	0.0%	950
Subscriptions	500	0.0%	500	0.0%	500
Misc Services	1,000	0.0%	1,000	0.0%	1,000
<b>Category Total</b>	<b>70,850</b>	<b>0.0%</b>	<b>70,850</b>	<b>0.0%</b>	<b>70,850</b>
<b>Capital Expenditures</b>					
"B" Capital Items	1,146,000	100.0%	250,000	0.0%	250,000
<b>Category Total</b>	<b>1,146,000</b>	<b>100.0%</b>	<b>250,000</b>	<b>0.0%</b>	<b>250,000</b>
<b>Department Total</b>	<b>1,305,886</b>	<b>-68.6%</b>	<b>409,886</b>	<b>0.9%</b>	<b>413,441</b>



# 2011 Redevelopment Proposed Budget

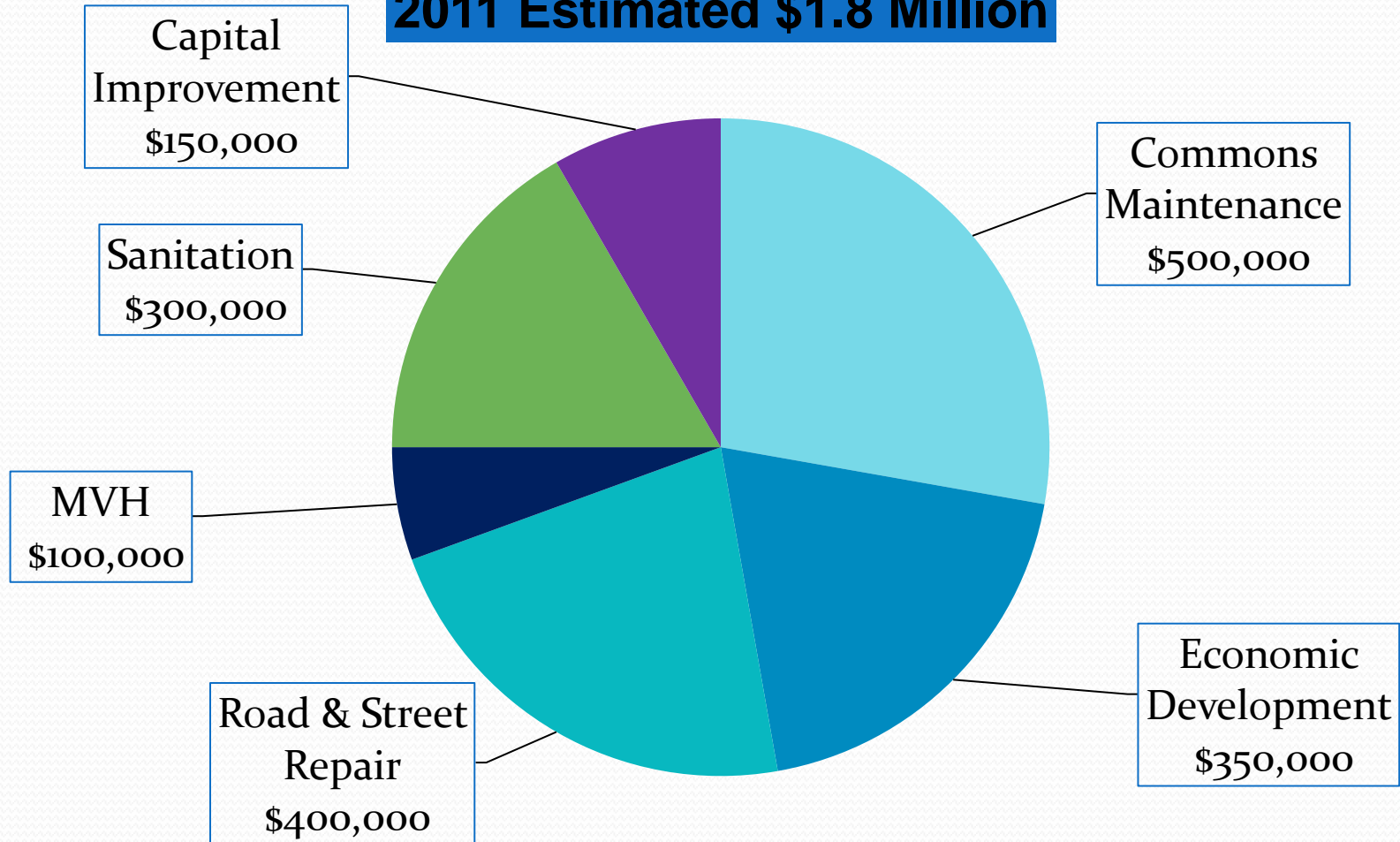
	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	56,650	0.0%	56,650	4.0%	58,916
PERF #1 Civilian	5,523	0.0%	5,523	14.7%	6,334
FICA	4,334	0.0%	4,334	4.0%	4,508
Insurance Benefits	11,364	0.0%	11,364	-100.0%	-
<b>Category Total</b>	<b>77,871</b>	<b>0.0%</b>	<b>77,871</b>	<b>-10.4%</b>	<b>69,758</b>
<b>Supplies</b>					
Office Paper	303	0.0%	303	0.0%	303
Office Other	450	0.0%	450	0.0%	450
Misc Office Supplies	225	0.0%	225	0.0%	225
Misc Supplies - Other	90	0.0%	90	0.0%	90
<b>Category Total</b>	<b>1,068</b>	<b>0.0%</b>	<b>1,068</b>	<b>0.0%</b>	<b>1,068</b>
<b>Other Services and Charges</b>					
Training & Instruction	400	0.0%	400	0.0%	400
Postage	1,600	0.0%	1,600	-100.0%	-
Travel Expenses	3,100	0.0%	3,100	0.0%	3,100
Mileage Reimbursement	900	0.0%	900	0.0%	900
Professional Conferences	1,600	0.0%	1,600	0.0%	1,600
Legal ads	900	0.0%	900	0.0%	900
Printing	2,000	0.0%	2,000	0.0%	2,000
Telephone	1,388	0.0%	1,388	-100.0%	-
Cellular Service	900	0.0%	900	-100.0%	-
Membership Dues	500	0.0%	500	0.0%	500
<b>Category Total</b>	<b>13,288</b>	<b>0.0%</b>	<b>13,288</b>	<b>-29.3%</b>	<b>9,400</b>
<b>Department Total</b>	<b>92,227</b>	<b>0.0%</b>	<b>92,227</b>	<b>-13.0%</b>	<b>80,226</b>

# 2011 Mayor Proposed Budget

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Elected Salaries	78,660	0.0%	78,660	4.0%	81,807
Salaried Employees	35,020	0.0%	35,020	4.0%	36,421
PERF #1 Civilian	11,368	0.0%	11,368	11.8%	12,710
FICA	8,697	0.0%	8,697	4.0%	9,045
Insurance Benefits	22,728	0.0%	22,728	-100.0%	-
<b>Category Total</b>	156,473	0.0%	156,473	-10.5%	139,983
<b>Supplies</b>					
Office Paper	1,500	0.0%	1,500	0.0%	1,500
Office Other	1,500	0.0%	1,500	0.0%	1,500
Gasoline	2,355	0.0%	2,355	0.0%	2,355
Motor Oil	50	0.0%	50	0.0%	50
<b>Category Total</b>	5,405	0.0%	5,405	0.0%	5,405
<b>Other Services and Charges</b>					
Consulting	2,000	0.0%	2,000	0.0%	2,000
Maintenance Agreements	500	0.0%	500	0.0%	500
Training & Instruction	500	0.0%	500	0.0%	500
Misc Professional Services	3,000	0.0%	3,000	0.0%	3,000
Postage	2,023	0.0%	2,023	-100.0%	-
Travel Expenses	2,000	0.0%	2,000	0.0%	2,000
Professional Conferences	1,150	0.0%	1,150	0.0%	1,150
Printing	400	0.0%	400	0.0%	400
Telephone	1,442	0.0%	1,442	-100.0%	-
Cellular Service	1,600	0.0%	1,600	-100.0%	-
Promotion Account	9,600	0.0%	9,600	0.0%	9,600
Membership Dues	8,000	0.0%	8,000	0.0%	8,000
Subscriptions	400	0.0%	400	0.0%	400
<b>Category Total</b>	32,615	0.0%	32,615	-15.5%	27,550
<b>Department Total</b>	194,493	0.0%	194,493	-11.1%	172,938

# 2011 Proposed Plan for Edit Funds

**2011 Estimated \$1.8 Million**



# 2011 City Hall Proposed Budget

## Personal Services & Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	45,978	0.0%	45,978	4.0%	47,819
Hourly Employees	117,352	0.0%	117,352	4.0%	122,047
Overtime	3,836	0.0%	3,836	4.0%	3,990
PERF #1 Civilian	16,716	0.0%	16,716	11.8%	18,690
FICA	12,789	0.0%	12,789	4.1%	13,310
Insurance Benefits	56,818	0.0%	56,818	-100.0%	-
<b>Category Total</b>	<b>253,489</b>	<b>0.0%</b>	<b>253,489</b>	<b>-18.8%</b>	<b>205,856</b>
<b>Supplies</b>					
Office Paper	100	0.0%	100	0.0%	100
Office Other	75	0.0%	75	0.0%	75
Gasoline	4,100	0.0%	4,100	0.0%	4,100
Diesel Fuel	703	0.0%	703	-14.9%	598
Motor Oil	75	0.0%	75	0.0%	75
Cleaning Supplies	4,300	0.0%	4,300	0.0%	4,300
Building Materials	6,000	0.0%	6,000	0.0%	6,000
Misc Operating Supplies	3,000	0.0%	3,000	0.0%	3,000
Equipment Maintenance Supplies	2,000	0.0%	2,000	0.0%	2,000
Misc Repair Supplies	1,250	0.0%	1,250	0.0%	1,250
Medical Supplies	100	0.0%	100	0.0%	100
Misc Supplies - Other	4,900	61.2%	7,900	0.0%	7,900
<b>Category Total</b>	<b>26,603</b>	<b>11.3%</b>	<b>29,603</b>	<b>-0.4%</b>	<b>29,498</b>



# 2011 City Hall Proposed Budget

## Other Services & Charges & Capital Expenditures

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Engineering/Architect	8,000	0.0%	8,000	0.0%	8,000
Maintenance Agreements	16,500	0.0%	16,500	0.0%	16,500
Training & Instruction	500	0.0%	500	0.0%	500
Misc Professional Services	500	0.0%	500	0.0%	500
Postage	50	0.0%	50	-100.0%	-
Mileage Reimbursement	25	0.0%	25	0.0%	25
Telephone	1,246	0.0%	1,246	-100.0%	-
Cellular Service	545	0.0%	545	-100.0%	-
Pagers	240	0.0%	240	0.0%	240
Electric Utilities	79,722	0.0%	79,722	0.0%	79,722
Gas Utilities	33,206	0.0%	33,206	0.0%	33,206
Water/Sewer Utilities	8,932	0.0%	8,932	0.0%	8,932
Building Repair Services	24,000	-12.5%	21,000	0.0%	21,000
Equipment Repair Services	5,400	0.0%	5,400	0.0%	5,400
Misc Repair Services	3,000	0.0%	3,000	0.0%	3,000
Subscriptions	100	0.0%	100	0.0%	100
Misc Services	30,000	0.0%	30,000	0.0%	30,000
<b>Category Total</b>	<b>211,966</b>	<b>-1.4%</b>	<b>208,966</b>	<b>-0.9%</b>	<b>207,125</b>
<b>Capital Expenditures</b>					
Buildings	4,500	0.0%	4,500	0.0%	4,500
Improvements Other Than Buildings	5,000	0.0%	5,000	0.0%	5,000
Furnishings	5,000	0.0%	5,000	0.0%	5,000
Stationary Machines & Equipment	3,500	0.0%	3,500	0.0%	3,500
<b>Category Total</b>	<b>18,000</b>	<b>0.0%</b>	<b>18,000</b>	<b>0.0%</b>	<b>18,000</b>
<b>Department Total</b>	<b>510,058</b>	<b>0.0%</b>	<b>510,058</b>	<b>-9.7%</b>	<b>460,479</b>



# 2011 Risk Management Proposed Budget

## Personal Services & Supplies

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	80,853	0.0%	80,853	4.0%	84,088
PERF #1 Civilian	8,085	0.0%	8,085	11.8%	9,040
FICA	6,186	0.0%	6,186	4.0%	6,433
Insurance Benefits	22,702	0.0%	22,702	-100.0%	-
Unemployment	16,480	-2.9%	16,000	-100.0%	-
<b>Category Total</b>	<b>134,306</b>	<b>-0.4%</b>	<b>133,826</b>	<b>-25.6%</b>	<b>99,561</b>
<b>Supplies</b>					
Office Paper	700	0.0%	700	0.0%	700
Office Other	700	0.0%	700	0.0%	700
Misc Office	600	0.0%	600	0.0%	600
<b>Category Total</b>	<b>2,000</b>	<b>0.0%</b>	<b>2,000</b>	<b>0.0%</b>	<b>2,000</b>

# 2011 Risk Management Proposed Budget

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Other Services and Charges</b>					
Consulting Fees	3,500	0.0%	3,500	0.0%	3,500
Medical Services	12,500	0.0%	12,500	0.0%	12,500
Maintenance Agreements	300	0.0%	300	0.0%	300
Training/ Instruction	5,000	0.0%	5,000	0.0%	5,000
Misc Professional Services	16,000	0.0%	16,000	0.0%	16,000
Freight	100	0.0%	100	0.0%	100
Postage	1,159	0.0%	1,159	-100.0%	-
Travel Expenses	800	0.0%	800	0.0%	800
Mileage Reimbursement	300	0.0%	300	0.0%	300
Professional Conferences	1,000	0.0%	1,000	0.0%	1,000
Legal Ads	100	0.0%	100	0.0%	100
Printing	500	0.0%	500	0.0%	500
Property & Casualty Insurance	19,866	0.0%	19,866	0.0%	19,866
Worker Compensation Insurance	98,128	0.0%	98,128	0.0%	98,128
Bonds	9,165	0.0%	9,165	0.0%	9,165
Vehicle Insurance	110,000	0.0%	110,000	0.0%	110,000
Marine/Theft Insurance	1,201	0.0%	1,201	0.0%	1,201
Boiler/Machinery Insurance	2,966	0.0%	2,966	0.0%	2,966
Umbrella Insurance Coverage	98,255	0.0%	98,255	0.0%	98,255
General Liability/Excess Insurance	82,958	0.0%	82,958	0.0%	82,958
Law Enforcement Coverage	75,000	0.0%	75,000	0.0%	75,000
Public Officials Coverage	20,945	0.0%	20,945	0.0%	20,945
Agent Fees	25,000	0.0%	25,000	0.0%	25,000
Telephones	1,270	0.0%	1,270	-100.0%	-
Rentals	2,000	0.0%	2,000	0.0%	2,000
Membership Dues	750	0.0%	750	0.0%	750
Subscriptions	1,500	0.0%	1,500	0.0%	1,500
Health Ins. General Fund	614,247	-100.0%	0	0.0%	3,050,881
<b>Category Total</b>	<b>1,204,510</b>	<b>-51.0%</b>	<b>590,263</b>	<b>516.5%</b>	<b>3,638,715</b>
<b>Department Total</b>	<b>1,340,816</b>	<b>-45.8%</b>	<b>726,089</b>	<b>415.1%</b>	<b>3,740,276</b>

# 2011 Clerk Treasurer Proposed Budget

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Elected Salaries	62,973	0.0%	62,973	4.0%	65,493
Salaried Employees	185,287	0.0%	185,287	4.5%	193,710
PERF #1 Civilian	24,826	0.0%	24,826	12.2%	27,865
FICA	18,992	0.0%	18,992	4.4%	19,829
Insurance Benefits	61,324	0.0%	61,324	-100.0%	-
<b>Category Total</b>	<b>353,402</b>	<b>0.0%</b>	<b>353,402</b>	<b>-13.2%</b>	<b>306,897</b>
<b>Supplies</b>					
Office Paper	4,779	0.0%	4,779	-37.2%	3,000
Office Other	5,029	0.0%	5,029	0.0%	5,029
Misc Office Supplies	2,779	0.0%	2,779	0.0%	2,779
<b>Category Total</b>	<b>12,587</b>	<b>0.0%</b>	<b>12,587</b>	<b>-14.1%</b>	<b>10,808</b>
<b>Other Services and Charges</b>					
Consulting	2,500	0.0%	2,500	-100.0%	-
Maintenance Agreements	3,000	0.0%	3,000	0.0%	3,000
Training & Instruction	1,000	0.0%	1,000	0.0%	1,000
Misc Professional Services	20,000	0.0%	20,000	-15.0%	17,000
Freight	200	0.0%	200	-50.0%	100
Postage	4,000	0.0%	4,000	827.9%	37,116
Travel Expenses	1,500	0.0%	1,500	0.0%	1,500
Mileage Reimbursement	600	0.0%	600	0.0%	600
Professional Conferences	1,500	0.0%	1,500	0.0%	1,500
Legal ads	2,000	0.0%	2,000	-25.0%	1,500
Printing	2,450	0.0%	2,450	0.0%	2,450
Telephone	2,338	0.0%	2,338	-100.0%	-
Cellular Service	1,200	0.0%	1,200	-100.0%	-
Equipment Repair	300	0.0%	300	0.0%	300
Membership Dues	575	0.0%	575	-30.4%	400
Subscriptions	575	0.0%	575	-47.8%	300
<b>Category Total</b>	<b>43,738</b>	<b>0.0%</b>	<b>43,738</b>	<b>52.6%</b>	<b>66,766</b>
<b>Department Total</b>	<b>409,727</b>	<b>0.0%</b>	<b>409,727</b>	<b>-6.2%</b>	<b>384,471</b>

# 2011 Information Services Proposed Budget

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	119,367	0.0%	119,367	37.5%	164,142
PERF #1 Civilian	11,937	0.0%	11,937	47.8%	17,646
FICA	9,132	0.0%	9,132	37.5%	12,557
Insurance Benefits	22,728	0.0%	22,728	-100.0%	-
<b>Category Total</b>	163,164	0.0%	163,164	19.1%	194,345
<b>Supplies</b>					
Office Paper	50	0.0%	50	0.0%	50
Office Other	50	0.0%	50	0.0%	50
Misc Office	700	0.0%	700	0.0%	700
Misc Supplies - Other	200	0.0%	200	0.0%	200
<b>Category Total</b>	1,000	0.0%	1,000	0.0%	1,000
<b>Other Services and Charges</b>					
Consulting Services	29,000	-8.6%	26,500	0.0%	26,500
Maintenance Agreements	40,000	0.0%	40,000	0.0%	40,000
Training/Instruction	3,500	0.0%	3,500	0.0%	3,500
Misc Professional Services	19,000	0.0%	19,000	0.0%	19,000
Mileage Reimbursement	500	0.0%	500	0.0%	500
Telephone	40,322	0.0%	40,322	304.2%	162,984
Equipment Repair Services	2,000	0.0%	2,000	0.0%	2,000
<b>Category Total</b>	134,322	-1.9%	131,822	93.1%	254,484
<b>Capital Expenditures</b>					
Computers	7,500	33.3%	10,000	0.0%	10,000
<b>Category Total</b>	7,500	33.3%	10,000	0.0%	10,000
<b>Department Total</b>	305,986	0.0%	305,986	50.3%	459,829



# 2011 Board of Works Proposed Budget

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Salaried Employees	3,463	0.0%	3,463	35.7%	4,700
Part-time Help	-	0.0%	-	0.0%	12,000
FICA	2,958	0.0%	2,958	34.2%	3,971
PERF #1 Civilian	3,520	0.0%	3,520	7.5%	3,784
Insurance Benefits	42,140	0.0%	42,140	-100.0%	-
Faithful Service	35,200	0.0%	35,200	0.0%	35,200
<b>Category Total</b>	<b>87,281</b>	<b>0.0%</b>	<b>87,281</b>	<b>-31.7%</b>	<b>59,655</b>
<b>Supplies</b>					
Gasoline	-	0.0%	30,000	-100.0%	-
<b>Category Total</b>	<b>-</b>	<b>0.0%</b>	<b>30,000</b>	<b>-100.0%</b>	<b>-</b>
<b>Other Services and Charges</b>					
Consulting	50,000	0.0%	50,000	0.0%	50,000
Engineering/Architect	10,000	0.0%	10,000	0.0%	10,000
Special Legal Services	43,000	0.0%	43,000	0.0%	43,000
Medical Services	15,000	0.0%	15,000	0.0%	15,000
Maintenance Agreements/Sirens	25,000	0.0%	25,000	0.0%	25,000
Misc Professional Services	39,400	0.0%	39,400	0.0%	39,400
Postage	12,612	0.0%	12,612	-100.0%	-
Travel Expenses	17,000	0.0%	17,000	0.0%	17,000
Printing	11,500	0.0%	11,500	0.0%	11,500
Telephone	15,500	0.0%	15,500	0.0%	15,500
Traffic Lights	294,920	0.0%	294,920	-32.4%	199,500
Street Lights	457,902	0.0%	457,903	-21.7%	358,403
Rentals	1,000	0.0%	1,000	0.0%	1,000
Membership Dues	21,000	0.0%	21,000	0.0%	21,000
Grant Payments	45,000	0.0%	45,000	0.0%	45,000
Ambulance Fee	620,156	5.0%	651,164	5.0%	683,723
Refunds	1,000	0.0%	1,000	0.0%	1,000
Misc Expenses	15,000	0.0%	15,000	0.0%	15,000
<b>Category Total</b>	<b>1,694,990</b>	<b>1.8%</b>	<b>1,725,999</b>	<b>-10.1%</b>	<b>1,551,026</b>
<b>Capital Expenditures</b>					
Capital Equipment	0	0.0%	0	100.0%	18,000
<b>Category Total</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>100.0%</b>	<b>18,000</b>
<b>Department Total</b>	<b>1,782,271</b>	<b>3.4%</b>	<b>1,843,280</b>	<b>-11.6%</b>	<b>1,628,681</b>

# 2011 Common Council Proposed Budget

	2009 Budget	% Change	2010 Budget	% Change	2011 Budget
<b>Personal Services</b>					
Elected Salaries	48,371	0.0%	48,371	0.0%	48,371
FICA	3,700	0.0%	3,700	0.0%	3,700
<b>Category Total</b>	<b>52,071</b>	<b>0.0%</b>	<b>52,071</b>	<b>0.0%</b>	<b>52,071</b>
<b>Supplies</b>					
Office Paper	200	0.0%	200	0.0%	200
Office Other	200	0.0%	200	0.0%	200
<b>Category Total</b>	<b>400</b>	<b>0.0%</b>	<b>400</b>	<b>0.0%</b>	<b>400</b>
<b>Other Services and Charges</b>					
Misc Professional Services	600	0.0%	600	0.0%	600
Postage	500	0.0%	500	-100.0%	-
Membership Dues	6,500	0.0%	6,500	0.0%	6,500
<b>Category Total</b>	<b>7,600</b>	<b>0.0%</b>	<b>7,600</b>	<b>-6.6%</b>	<b>7,100</b>
<b>Department Total</b>	<b>60,071</b>	<b>0.0%</b>	<b>60,071</b>	<b>-0.8%</b>	<b>59,571</b>



# All Other 2011 Budgets

Fire Pension	1,699,472
Police Pension	1,097,470
Commons Bond	723,963
Redevelopment Bond	92,500
Park Bond	358,000
Fire Alarm Systems	4,800
Police Alarm Systems	15,000
Columbus Development Fund	125,000
Cumulative Capital Improvement	95,645
Cumulative Capital Development	880,479
Cumulative Fire	40,000
Human Rights Non Reverting (HUD)	10,000
Medic Non Reverting	25,000
Police Continuing Education	65,000
Riverboat	200,000
Local Road & Street	799,500
Storm Sewer Non-Reverting	100,000